

87-3-30 VOL 2

NORTHERN RESEARCH CO-
ORDINATION CENTRE GENERAL

FROM - DE:

SUBJECT - SUJET:

RELATED FILES are listed inside file cover – DOSSIERS CONNEXES énumérés à l'intérieur

DEPARTMENT OF NORTHERN AFFAIRS AND NATIONAL RESOURCES
MINISTÈRE DU NORD CANADIEN ET DES RESSOURCES NATIONALES

For Instructions Re Use of File Cover See Back Cover
Voir au verso comment utiliser la chemise

[illegible]

000173

IMPORTANT

The REGISTRY is established to serve you but satisfactory service is largely dependent upon your prompt return of files. This file is charged to you and you are responsible for its return; unless you notify the Registry to transfer the charge to another person, the file will remain charged to you until it is returned. **If action cannot be taken within 48 hours B.F. FILE. Do not remove documents from the file.**

Particulars Re Use of File Cover

- Column 1 – Shows the office or name of the person to whom the file is routed.
- 2 – Shows the reasons for the routing, or the date and identification number of the letter on file requiring your attention.
 - 3 – Shows the date on which the file is routed to the user.
 - 4 – Provides for initials of the person routing or rerouting a file.
 - 5 – Provides space for the user to enter the date of P.A. (put away) when action is completed – OR the letter "T" when the user transfers the file to another person.
 - 6 – Provides space for the user to write the BF (bring forward) date, the date the user wishes the file to be brought back to him.
 - 7 – Provides space for the user to initial the entry when a file is to be P.A.'d, B.F.'d, or "T" transferred.
 - 8 – Provides space for the Registry to enter the date on which the file is returned to the Registry and inspected before being put away.

L'objet du SERVICE DES ARCHIVES est de servir, mais la qualité du service est liée au prompt retour des dossiers. Il incombe à la personne au nom de laquelle le présent dossier est inscrit, de le renvoyer au service des archives; à moins qu'elle n'avertisse le service d'inscrire le dossier au nom d'une autre personne, le dossier restera inscrit à son nom, tant qu'il sera en circulation. **Si l'on ne peut s'occuper du dossier dans les 48 heures, indiquer la date de rappel. Ne pas enlever de documents du dossier.**

Détails concernant l'usage de la chemise

- Colonne 1 – indiquer le bureau ou le nom de la personne vers qui le dossier est acheminé.
- 2 – indiquer les raisons de l'acheminement ou la date et le numéro d'identification de la lettre au dossier dont le destinataire doit s'occuper.
 - 3 – indiquer la date d'acheminement du dossier vers l'utilisateur.
 - 4 – réservée aux initiales de la personne acheminant ou réacheminant le dossier.
 - 5 – réservée à l'inscription de la date de rangement par l'utilisateur, lorsqu'il a fini du dossier – OU à celle de la lettre "T" quand l'utilisateur transmet le dossier à une autre personne.
 - 6 – réservée à l'inscription de la date de rappel, à laquelle l'utilisateur souhaite avoir le dossier.
 - 7 – réservée aux initiales de l'utilisateur, lorsque le dossier fait l'objet d'un rangement, d'un rappel ou d'une transmission.
 - 8 – réservée au service des archives pour y inscrire la date où le dossier lui est renvoyé et où il est examiné avant d'être rangé.

Mr Murray
~~Organization of~~
~~Organization~~
Northern Science Research
Division - Organization

CLOSED VOLUME VOLUME COMPLET



DATED FROM
À COMPTER DU

3/64

TO
JUSQU' AU

4/71

AFFIX TO TOP OF FILE — À METTRE SUR LE DOSSIER

DO NOT ADD ANY MORE PAPERS — NE PAS AJOUTER DE DOCUMENTS

FOR SUBSEQUENT CORRESPONDENCE SEE — POUR CORRESPONDANCE ULTÉRIEURE VOIR

FILE NO. — DOSSIER N°

NO CURRENT VOLUME

VOLUME

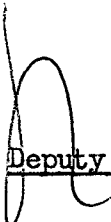


Department of
Indian Affairs and
Northern Development



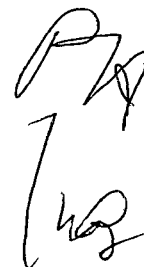
CANADA

Ministère des
Affaires indiennes et
du Nord canadien


Deputy Minister

April 7, 1971.

our file/notre dossier
your file/votre dossier



Anthropological Study - Ross River, Y.T.

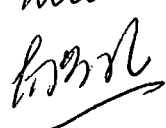
You asked for a brief report on Mr. Roger MacDonnell, who has been conducting anthropological research at Ross River. Following is the information available to us at the present time.


Mr. MacDonnell is a Ph.D. candidate in anthropology at the University of British Columbia, where we understand he is working under the general direction of Professor R. Ridington. The field research that he is undertaking at Ross River is in connection with the preparation of his doctoral dissertation.

Mr. MacDonnell has received substantial financial aid from the Canada Council. At present he has a grant of \$4,500. from the Council, expiring in August of 1971, and he is due to receive a further grant from the same source in September of this year, in the amount of \$5,500.

The Department of Indian Affairs and Northern Development is not providing Mr. MacDonnell with any direct financial support. However, through our grants program we do assist the Committee on Arctic and Alpine Research at the University of British Columbia, and the Committee's last report to the Northern Science Research Group indicates that Mr. MacDonnell also received \$1,200 from that source in 1970. I attach a copy of Professor Ridington's report to the Committee concerning Mr. MacDonnell's work at Ross River.

We have a further bit of information from Mr. George Miller, a student in anthropology at McGill University, who met Mr. MacDonnell at Ross River while employed by the Northern Science Research Group. Mr. Miller found Mr. MacDonnell to be a very dispassionate observer. He noted further that there appeared to be some prejudice among whites in Ross River against Mr. MacDonnell because of his close association with the Indians, and that there apparently was some attempt to discredit him as a serious scholar for this reason.

Thank you
very much



A.D. Hunt,
Assistant Deputy Minister,
Northern Development.

5756

000179

Anthropological Studies Under the Direction of R. Ridington

Progress Report on Grants Received from the Arctic and
Alpine Committee, UBC for 1970.

Researchers - Roger MacDonnell (Ph.D. Candidate)

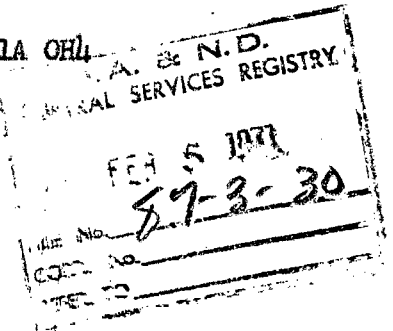
Mr. MacDonnell is currently carrying out field work under the grant among the Tutchone Indians of the Ross River Yukon area. He is interested in the Indian's use of territory and in particular the way in which names of places are used as information to regulate access to ecologically important areas. Since he is currently in the bush with the Indians I cannot report further on his progress except to say that he is an experienced field worker and I expect him to return with important information on the conceptual aspects of cultural ecology among these people.

R. Ridington

File copy

H.J.C. Schuurman, Esq.,
c/o Administrationen,
P.O. Box 600,
3900 Godthaab, Greenland,
Denmark

Ottawa, Ontario, K1A 0H1
February 5, 1971



Dear Hubert:

CSCT, the Tuktoyaktuk radio station, is very interested in an exchange with Greenland. They were asking what programs in Greenlandic might be available and they were also asking about newspapers published in Greenland. Unfortunately they did not know who to contact.

Would you please write to Nicki Cooper (R.F. Cooper, Tuktoyaktuk, N.W.T.) letting him know what could be done and also telling him what newspapers, magazines, etc. are published in Greenland in Greenlandic. I should be interested to hear this myself, so I would appreciate a carbon copy. Could you please treat this as an urgent matter.

With best wishes.

Yours sincerely,

G.W. Rowley/jdm

ORIGINAL SIGNED BY
G. W. ROWLEY
Graham W. Rowley,
Scientific Adviser

P.A.

DEPARTMENT OF INDIAN AFFAIRS AND NORTHERN DEVELOPMENT N. ED.

CENTRAL SERVICES REGISTRY

DEPARTMENTAL RESEARCH COMMITTEE

FEB 3 1971

FILE No.

87-3-30

CORR. No.

REFER. TO

The fifth meeting of the Departmental Research Committee was held on Thursday, December 17, 1970, at 2:30 p.m. in the 15th floor Conference Room.

Present:

Mr. G.W. Rowley, Scientific Adviser (Chairman)
Mr. K.R. Greenaway, Scientific Consultant
Dr. N.S. Novakowski, Canadian Wildlife Service
Mr. D.W. Simpson, Education Branch
Mr. A.J. Kerr, Northern Science Research Group
Mr. H.J. Sprott, Indian Consultation and Negotiation Group
Mr. J.H. Baker, Technical Services Branch
Mr. O.T. Fuller, Indian Consultation and Negotiation Group
Mr. S. Wood, Economic Staff Group
Miss Barbara McArthur (Secretary)

INTRODUCTION

1. The Chairman referred to the recent changes in government organization and especially to the transfer of the Canadian Wildlife Service from the Department. The Committee would lose its largest research agency.
2. Dr. N.S. Novakowski reported that the C.W.S. had already been transferred by Order-in-Council to the Department of Fisheries and Forestry. A government act will be necessary to create the new "Department of Environment". The C.W.S. was moving as a unit, and a Task Force, headed by Mr. J.H. Gordon, was dealing with the transfer.
3. The Chairman mentioned the growing government concern with the needs of the Indians and Eskimos. This should be reflected in increased appropriations for Indian and Eskimo research.

I. SURVEYING THE SOCIAL SCIENCES

(Document RC 19)

II. INFORMATION EXCHANGE CENTRE FOR FEDERALLY SUPPORTED UNIVERSITY RESEARCH

(Document RC 20)

4. The Chairman referred to the papers that had been distributed. As the two subjects were related, it would be convenient to discuss them together. Both called for detailed information on research. The requirements of the two groups were somewhat different, the D.B.S. survey calling for more detailed statistics and covering items not included by the Information Exchange Centre. The two agencies might consider whether they could co-ordinate and combine their requests for information so that departments need report to the Information Exchange Centre only, which could then supply D.B.S. with the information they required. Without some such arrangement, departments would have to provide much the same information twice. He asked for comments on the papers.
5. Mr. A.J. Kerr disagreed with the definitions proposed by D.B.S. for social sciences and humanities, in particular he questioned the inclusion of business administration and public welfare. Mr. O.T. Fuller and Mr. S. Wood said it was difficult to classify such subjects as history and business administration, some aspects of which could be considered among the social sciences but some aspects of which were clearly not. Dr. Novakowski suggested that it would have been preferable not to attempt to define these fields.

- 2 -

6. The Chairman asked for views on the Information Exchange Centre and whether there would be any objection to the proposal to standardize certain forms throughout the government. Dr. Novakowski was in favour of the proposed information centre. Though the National Research Council was the largest granting agency to universities, it was not easy to find out much about the grants they made, and this should improve the situation. Mr. Kerr said he had no objection to using the standard forms proposed by the National Research Council for grant applications.

III. RECENT ARCTIC CONFERENCE

(a) Arctic Wildlife Range Conference

7. Dr. Novakowski reported on the Arctic Wildlife Range Conference held in Whitehorse, October 21-22, 1970, and attended by Dr. Tener, Mr. Naysmith and others from the Department. The idea of a range in the Yukon adjoining that in the extreme northeast of Alaska had been kept alive for many years by private interests. The conference, organized by Dr. Thomson and Dr. Cowan of the University of British Columbia, had no official status. It had resulted in a number of recommendations (attached as Appendix "A"). The Canadian Wildlife Service held a complete set of conference papers.
8. The Chairman mentioned that the Arctic Institute had received a private grant to study large mammals in the Yukon. About \$25,000 of this remained unspent and the Institute was considering building a facility for the study of large mammals in the Yukon. He had suggested that a facility (which would be expensive to maintain) should not be built in advance of a program of research.

(b) Transportation Conference

9. The Chairman reported that the Transportation Conference held in Yellowknife, December 8-9, had produced a number of interesting papers. As at the Communications Conference held earlier, the Eskimos and Indians had expressed their views clearly. Whereas the participants from southern Canada had been most concerned with improved north-south transportation and with long-range east-west routes, the native people were much more interested in improving local transportation within comparatively restricted areas of the north.
10. The completion of the Dempster Highway to the Mackenzie Delta would provide an alternate route to Inuvik and hence some competition for the Northern Transportation Company. So too could the proposed route from Valdes to the North Slope of Alaska.

- 3 -

(c) First International Polar Congress

11. The Chairman reported that the First International Polar Congress held in Civitanova Marche from November 18-21 had not provided much of interest. Canada had been well represented but there had been only one representative from the Scandinavian countries and nobody from Russia. Contrary to expectations, there had been little criticism of the Department's work and the grants program had received very favourable comment. There appeared to have been an intention on the part of some of those present to make the conference the first of a series, but this had probably been thwarted by the decision that the next meeting should be held in Leningrad.

(d) Man in the North Conference

12. Mr. Kerr reported on a conference recently held by the Arctic Institute of North America in Inuvik on human problems in the north. The object was to provide input from the north on various topics to help the Institute in planning the research program of their "Man in the North" project. Some 45 delegates from various settlements had attended and there were also 15 outsiders as observers, including a representative of the Federal Government and four from the Territorial Government. Three days were spent in discussing such problems as education, social welfare, and old age. The final afternoon had been intended for a discussion on municipal administration, but the delegates had decided instead to discuss land rights. The general impression from the conference was that those who had retained the old way of life were now for the first time beginning to feel threatened by new developments, especially in mineral exploration.

IV. PROPOSED INTERGOVERNMENTAL CONFERENCE ON ARCTIC RESEARCH

13. The Chairman reported that Canada had considered calling an intergovernmental conference on arctic research in April 1971, to which countries with arctic interests would be invited. The Conference would probably be postponed at least until October.

V. OTHER BUSINESS

(a) Federal Arctic Research Program

14. Mr. K.R. Greenaway reported on a request from the Cabinet for information on Arctic research programs in relation to national objectives. This was being co-ordinated by the Sub-committee on Science and Technology of the Advisory Committee on Northern Development in two phases. The first phase examines federal programs for 1971/72, including federally-sponsored work, in both

- 4 -

The Arctic and sub-Arctic. All departments and agencies have been asked for information. Some returns are still outstanding (complete replies have not yet been received from the Economic Staff Group, Northern Science Research Group, Northern Services, Canadian Wildlife Service, National Historic Sites Service and the Technical Services Branch.) The Canada Council has distributed a total of \$270,000 in northern grants since April 1969 but would not be able to report on their future plans until next April. The second phase will be all-inclusive, covering work not only by or through the federal government but also by industry, universities and private organizations in Canada, with as much input as possible on United States activities.

(b) Research by Indian Groups

15. Mr. D.W. Simpson said he had mentioned at the last meeting that Indian organizations were becoming involved in research. Recent reports on how they were doing this were encouraging. An example was a major research project by the Federation of Saskatchewan Indians on Indian education in that province. A Task Force had been set up and recognized research consultants engaged. Five main areas of interest had been defined, covering (in order of priority):

1. drop out and retardation;
2. educational treaty rights;
3. values and policy attitudes;
4. program and role analysis;
5. cost benefit analysis (to be based on the first four items)

Funds for this work would be provided by the Department, some from the Education Branch and some from educational sources in the region, but the work itself was being commissioned by the Federation.

VI. NEXT MEETING

16. The Chairman said the Committee had met five times during 1970. It might be worthwhile trying to schedule meetings next year. It was agreed that the Departmental Research Committee should meet about every two months and that Thursday afternoon was a suitable time.
17. The Chairman said he would draw up a schedule for 1971 on this basis (attached as Appendix "B").

APPENDIX "A"

RESOLUTIONS OF THE ARCTIC INTERNATIONAL WILDLIFE RANGE CONFERENCE

I. ESTABLISHMENT

"that the governments of Canada and Yukon establish an area to be known as the Arctic International Wildlife Range (Canada) with boundaries to be established with reference to suitable landmarks approximately following the Porcupine and Bell Rivers and thence to the Blow River near its mouth, along the arctic coast to the international border and south along that border to the Porcupine River."

II. NATIVE PEOPLE

"that the perpetuation of the renewable resources of the area for the support of the native people be a primary purpose of the establishment and management of the Range, and be it further resolved that opportunity for the native peoples to participate fully in the establishment and future management of the Range be guaranteed."

III. USES

"that the uses which society as a whole may make of the area, including research, interpretation of natural and prehistoric cultural phenomena, wildlife and fisheries management, petroleum and mineral development, pipeline and other transport routes, disposition of surface deposits such as gravel and support of hunting and sports fishing, may be permitted on all or part of the range as will be determined by the management authority, under such restrictions and regulations as are necessary to maintain wildlife populations and safeguard the traditional life of the native peoples."

IV. LEGAL

(a) "that the Range be established in the following manner:

- (1) designation of the area as a wildlife range under section 18(e) of the Territorial Lands Act,
- (2) amendment of the Territorial Game Ordinance or promulgation of regulations thereunder to set the area aside as a wildlife range,

- 2 -

- (3) designation of the area as a land management zone to achieve maximum protection of sensitive environmental values, under section 3A of the Territorial Lands Act,
- (4) amendment of the Yukon Quartz Mining Act to achieve compatibility with the land management zone designation under the Territorial Lands Act.
- (b) that all necessary precautions be taken to safeguard the interests of the Yukon Territory in the event of the Territory achieving provincial status at some future date.
- (c) that administration of the Range be the responsibility of a management authority which should be composed of representatives of pertinent branches of the Territorial and Federal Governments the Old Crow Band and the continuing committee of this Conference.
- (d) that the proposed boundaries of the Range be extended on the South and East approximately to the Porcupine and Bell Rivers.
- (e) that informal international arrangements, perhaps in the form of a joint consultative committee, with United States Federal and State, and Canadian Federal and Territorial representation, should be established to explore co-ordination of objectives and management between the Alaska and Yukon parts of the International Wildlife Range.
- (f) that appropriate arrangements should be made to establish and maintain free movement for visitors, residents and wildlife management officers and scientists, across the International Boundary within the Range."

V. RESEARCH

- (a) "that the authority responsible for the Range undertake to obtain an inventory of its resources, from field study, literature research and consultation with all departments of the Canadian Government, such inventory to include: habitats, wildlife populations and ecological inter-relationships; physiography, surficial geology and engineering characteristics of the terrain; archaeological and historical sites; resources available to native peoples and the probable effects of industrial activity on the terrain and renewable resources.
- (b) that concurrently, as information accumulates, the authority develop a management plan for the Range and regulations governing activity within it,

- 3 -

- (c) that inventory and research directed toward management of the several kinds of migratory species moving freely across international borders be internationally co-ordinated.
- (d) that basic biological research be directed initially toward maximum usefulness to management authorities and that the results of such research, whether in Alaska or Yukon, be made available rapidly to management authorities in each part of the Range through International co-ordination.
- (e) that for the purposes of inventory and research, the resources of contiguous waters and the continental shelf be considered along with the Range proper."

VI. SST

"that the Governments of Canada and the United States be urged to establish such air space regulations and such pollution control regulations applicable within the Range as will preclude the kinds of pollution that these projected SST flights would impose."

VII. CONTINUING COMMITTEE

- (a) " that the general chairman be empowered to appoint an interim committee on permanent organization which shall prepare the constitution and by-laws for the permanent Arctic International Wildlife Range Conference and shall name the initial officers thereof.
- (b) that sub-committees of the Interim Committee be designated for Canada and for the United States which shall have responsibility for taking the necessary steps within their respective countries to the end that a charter and other appropriate legal status be obtained.
- (c) that the Canadian sub-committee be charged in addition to its other duties with responsibility for preparing at the earliest possible time all necessary briefs, maps, charts and other data, and making a full and complete presentation before the appropriate authorities of the Yukon and Canadian Governments for their consideration and action looking to the establishment in the near future of that portion of the Arctic International Wildlife Range in Canada.
- (d) that all official delegates to this Conference who so desire are declared charter members of the permanent Conference.

- 4 -

All these items were carried unanimously excepting IV, which was passed with no opposition but with abstainers, and VI, where there was one opposed.

APPENDIX "B"

Schedule of Meetings for the Departmental Research Committee in 1971:

Thursday, February 18

Thursday, April 15

Thursday, June 17

Thursday, September 16

Thursday, November 18

The meetings will normally be held at 1430 in the Fifteenth Floor Conference Room.

File copy ✓

PA

Mr. R.F. Battle,
Assistant Deputy Minister,
(Finance and Administration)

Ottawa 4, January 25, 1971

Definitions of Research, etc.

I.A. & N.D.	
CENTRAL SERVICES REGISTER	
FEB 16 1971	
FILE No.	87-3-30
CORR. No.	

--
The attached definitions are those the Dominion Bureau of Statistics asks departments to use for classifying federal government expenditures. I think they are based largely on the O.E.C.D. definitions. D.B.S. makes a distinction between engineering and natural sciences on the one hand, and social sciences on the other. The trend is to try to eliminate this distinction as much as possible but it isn't easy.

Do not read all this. The answer to the specific question you raised is in the last three paragraphs (p. 5(d)).

ORIGINAL SIGNED BY
G. W. ROWLEY
G.W. Rowley,
Scientific Adviser

Encl. 1

G.W. Rowley/jdm

DEFINITIONS

Engineering and Natural Sciences

General

The concept of research and experimental development covers a very wide range of activities: from that of the independent researcher trying to satisfy his personal curiosity, to that of a large multi-disciplinary team constructing a prototype. It is traditionally divided into three activities of basic research, applied research, and experimental development, but it is often difficult to apply these to specific projects.

The definitions are based largely on the assumed motivation for the work. The motivation to be considered is always that of the program, rather than the personal motivation of the individual scientists and engineers. The criterion of motivation may be supplemented by criteria of probable results and nature of work.

Basic research

Basic research is original investigation undertaken in order to gain new scientific knowledge with the primary purpose of contributing to the conceptual development of science. This is to say, the motivation is to add to the accumulated, objective and systematic knowledge of the inherent properties and interactions of matter, space, energy, natural phenomena and biosystems.

In "free" basic research the original impulse comes mainly from scientific curiosity - a particular problem seems interesting. However, "oriented" basic research would be more typical of basic research carried out by the Federal Government. In oriented basic research the investigation is directed towards the definition and solution of fundamental technical or scientific problems in a general area of interest.

Basic research yields new hypotheses, theories and general laws. The resulting information is usually non-negotiable and is usually freely published in scientific journals or circulated among interested colleagues. Sometimes it may be "classified" for security reasons. Results often affect a broad field of science and may have several ultimate applications.

Applied research

Applied research is original investigation undertaken in order to gain new scientific knowledge with the primary purpose of applying such knowledge to the solution of practical or technical problems. It is required either to determine possible uses for the findings of basic research or to select the appropriate method of achieving some specific and pre-determined objective.

The results of applied research are intended mainly to be valid for a single or limited number of products, operations, methods and systems. It develops ideas into operational forms. The knowledge or information derived from it is often patented but may also be kept secret.

Experimental development

Experimental development is the application of scientific knowledge in order to produce specific new materials, devices, products and processes (or classes thereof) or to make technically significant improvement to existing ones.

It consists of systematic work whose objective, drawing on existing knowledge, is to gather all the information necessary to provide the technical elements of the decision to produce new materials, devices, and products or to implement new processes and systems for commercial sale or operational utilization. It includes pilot plant and prototype design and testing.

Examples:

1. The study of a given class of polymerization reactions under various conditions of the yield of products, and their chemical and physical properties, is basic research. The attempt to optimize one of these reactions with respect to the production of a polymer with given physical or mechanical properties (making it of particular utility) is applied research. Experimental development then consists of the 'scaling up' of the process optimized at the laboratory level and the investigation and evaluation of potential methods of production of the polymer and perhaps of articles to be made from it.
2. The study of the absorption of electro-magnetic radiation by a crystal in order to obtain information on its electron band structure is basic research. The study of the absorption of electro-magnetic radiation by this material under varying conditions (for instance temperature, impurities, concentration, etc.) in order to obtain some given properties of radiation detection (sensitivity, rapidity, etc.) is applied research. The preparation of a device using this material in order to obtain better detectors of radiation than those already existing (in the considered special range) is experimental development.
3. The determination of the amino-acid sequence of an antibody molecule would be basic research. The effort to distinguish between the antibodies of various diseases on the basis of these findings would be applied research. Experimental development would then consist of devising a method for synthesizing the antibody for a particular disease, based on the knowledge of its structure and clinically testing the effectiveness of the synthetic antibody on patients who have agreed to accept experimental advanced treatment.

Social Sciences

General

Research and development (R&D) in the social sciences is creative work undertaken on a systematic basis to increase the stock of scientific knowledge and to apply this knowledge in new ways. It depends on the study of social situations and results, ultimately, in the comprehension of these situations and the derivation of general explanatory laws. However, most research and development is aimed at understanding and influencing "local" social situations without attempting to integrate them into a general framework. Thus the knowledge derived from R&D may be of use not only to explain certain of man's customs and institutions, but also to serve as a foundation for action to implement social change.

In addition, research and development concerned with new techniques and methods of carrying out social science R&D should also be included (e.g. development of significantly new survey techniques).

To be considered R&D, a project must have three characteristics:

- the presence of a substantial element of uncertainty, novelty and innovation;
- the existence of a well defined design prior to implementing the project (a plan in which the objectives of the study are defined and the procedures are selected and described);
- the intended preparation of a communicable statement, usually a written report appearing at the end of the research process, describing the results and procedures of the study.

The activity "research and development" is sometimes divided into three categories or types: basic research, applied research and development.

Basic research

Basic research is essentially abstract work related to the discovery of laws which underlie human behaviour and the structural patterns of social phenomena. It includes the development of concepts, theories and analytical models.

- e.g. An examination of the nature of the activities which define the role of agriculture in a healthy economy, and the selection of indicators and parameters for the analysis of the agricultural situation.

Applied research

Applied research is the study of clearly identified phenomena or situations through the application of theoretical concepts and models.

- e.g. An investigation of the basic structure of Canadian wheat production and its relation to the rest of Canadian economy.

Development

Development is the rational and conscious utilization of the knowledge gained through research in order to prepare relevant plans and programmes for various social situations. Also included is the testing of new techniques and aids designed to assist in the carrying out of R&D in the social sciences.

e.g. The preparation of a master plan for improving the economic position of the Canadian Wheat producer; the testing of a new method of estimating some census item for the non-census year.

Related Scientific Activities

Related scientific activities are operations or functions in the social sciences which are connected, conceptually or organizationally, to research and development. However, they are concerned with increasing the stock of information (rather than of knowledge), with disseminating information and knowledge or with improving the procedures and organization of the units carrying out scientific activities. Since they are not undertaken in order to increase the scientific knowledge of the performers or to apply this knowledge in new ways, they are not R&D. Four activities are distinguished in this context: (a) scientific data collection, (b) scientific information, (c) scientific education and (d) scientific operations studies.

- (a) Scientific data collection is the gathering, processing, collating and analyzing of information on social phenomena. The information may be collected through routine surveys and regular or special investigations, or through special compilations and analyses of existing records. The costs of routine publication of the data are also included. Data collected primarily for internal administrative purposes are excluded.

Data collected as part of an existing or proposed research project are NOT included in this activity - they are part of the research process. Quantifiable research and development concerned with significantly new techniques or equipment for collection process is also to be considered R&D. Similarly, studies of data collection procedures and programmes, which are carried out in order to assess their efficiency, costs or benefits, should be considered scientific operations studies (these studies should only be distinguished if they are carried out by specialized units; those carried out by data collecting personnel are an integral part of their normal function).

Examples of scientific data collection would be the censuses, surveys of employment and production, and the routine analysis of foreign economic statistics.

- (b) Scientific information, as an activity, refers to the storage, classification, arrangements and dissemination of information and knowledge resulting from R&D or required for R&D in the social sciences.

It includes contributions to scientific journals (whether as a subsidy to assist in disseminating research results or as a subscription to ensure that this program's research personnel have access to these results), grants to assist in publication of doctoral theses and other research papers, financial support of scientific exhibits, films, conferences and symposia. It also includes scientific libraries (except for specialized research libraries), whether of books, journals, microfilm, punched cards, computer tape or other storage device, as well as any necessary reading devices.

Quantifiable research and development concerned with significantly new techniques or equipment for the information activity is R&D. Similarly, studies of information procedures and programmes, which are carried out in order to assess their efficiency, costs or benefits, should be considered scientific operations studies (these studies should only be distinguished if they are carried out by specialized units).

Examples of items to be included in scientific information are indexes of research projects, social science libraries for graduate students and teachers, and the journals of the learned societies.

- (c) Scientific education, as an activity for the Federal Government, consists of grants to individuals or institutions specifically intended to support the education of students in the social sciences. Grants intended primarily to support the research activities of individuals are to be considered R&D (e.g. post doctorate fellowships).
- (d) Scientific operations studies are all activities of specialized units aimed at the optimal utilization of the resources of a department or agency. They could include the analysis of present activities and programmes; the development of standards, procedures and classification systems to be used in the internal operations of the department or agency; and the formulation of plans for future operations. These activities usually take the form of programme analysis studies, organizational studies, operations studies, management studies, market studies or cost studies.

The units carrying out these studies may have a name which can be confused with the scientific research and development activity defined above (e.g. Research and Development Section, Development and Integration Unit, Program Development Service, Program Research Division). However, it is important to separate these studies from R&D. Research and development will result in a new or improved understanding of our social environment and, possibly, in a deliberate alteration of the environment. Although the situation studies may be only "local", the investigation is always non-routine, and the results may lead to a substantial expansion in scientific knowledge (i.e. they may have universal application).

- 6 -

Studies to be considered in this activity are always aimed at a "local" situation and must generally include considerations of only very temporary relevance such as the individual personalities and characteristics of the actual personnel. They are always undertaken as a planned preliminary to administrative or political action. Although new scientific knowledge could be gained as a result of such a study, these studies are not undertaken for that reason. R&D must have a clearly defined innovative purpose.

P.A.

JAN 7 1971

Mr. John Menary,
Geography Department,
Scarborough College,
West Hill, Ontario.

87-3030

Dear Mr. Menary:

My Minister has asked me to reply to your letter of November 26 and to assure you and your classmates that your interest in the Canadian North is welcomed by this Department.

Your proposed excursion to Inuvik and Frobisher Bay will certainly give you an excellent opportunity to study the problems of the North. Your request for financial assistance in this endeavour is, of course, one of the very many that is received by the Department over the years. Because of the very heavy demands for such assistance and the limited resources that always seem to be available, it has been necessary for the Department to channel its assistance to the training of scientists for northern work through the provision of grants to university institutes or presidential committees for northern studies. We now distribute funds to approximately twelve such institutes from Newfoundland to British Columbia, including the Committee for Arctic and Sub-Arctic Research at the University of Toronto. Funds granted to these groups are allocated by the university groups themselves. In case of the University of Toronto you should apply to the Chairman of the University of Toronto Committee, Mr. Peter C. Swann.

In reply to your comment that there is a shortage of information about Eskimo culture, may I suggest that the Eskimos are probably one of the most thoroughly researched small groups of people in the world today. I am attaching two short lists of publications from this Department which may be of interest to you. Many of them are out of print, but they have been supplied to the

. . . . 2

John Menary

- 2 -

University of Toronto, so they should be available to you. Also, may I mention the Arctic Bibliography, which is published by the Arctic Institute of North America, which is the basic tool for northern studies. Volume 15, which is about to be published with support from this Department, will mean very close to 100,000 annotated bibliographic items have been listed in the volumes published.

With best wishes for success in your northern studies.

Yours sincerely,

Original Signed by
JEAN T. FOURNIER

W.D. MILLS:JM
December 23, 1970.

Jean Fournier,
Special Assistant.

Copy for H.A. Lawless

File copy ✓

P.A.

H.J.C. Schuurman, Esq.,
c/o Administrationen,
P.O. Box 600
3900 GODTHAAB,
Greenland, Denmark.

Ottawa 4, January 4, 1971

A. & N. D.	
CENTRAL SERVICES REGISTRY	
JAN 18 1971	
FILE No.	87-3-30
CORR. No.	
REFER. TO	

Dear Hubert:

Could you please give me quick answers to the following two questions:

1. Kurt Pfeiffer of Nordair is planning to visit Godthaab during the week of February 8. Nordair is interested in the Frobisher - Sondestrom link, but has not had much response from the Greenland side. Who should Kurt discuss the matter with (a) in Greenland; (b) in Copenhagen? Naturally he would want to find out the unofficial feeling about this as well as the ^{probable} appropriate official view.
2. Somebody mentioned to me that N.O. Christensen would be visiting Canada very soon. Do you know if this is the case? We are looking forward to seeing him very much but have heard nothing definite. A letter may possibly have gone astray.

Yours sincerely,

G.W. Rowley/jdm

Graham Rowley,
Scientific Adviser.

File Copy

Mr. A.J. Kerr,
Chief, Northern Science
Research Division

OTTAWA 4, December 21, 1970

I.A. & N.D.	
CENTRAL SERVICES REGISTRY	
DEC 22 1970	
FILE No.	87-3-30
CORR. No.	
ENTER TO	

You sent me on December 15 a proposal for an Arctic Engineering Simulation Laboratory.

Those who would benefit from this research facility would be the commercial companies engaged in petroleum exploration, production and transportation in the north. It would seem logical therefore that they should finance it.

There is no explanation put forward in the application as to why the government should be asked to bear the cost. I suggest the application should be returned with the suggestion that they approach the petroleum companies in Calgary.

Signed G.W.R.
G.W. Rowley,
Scientific Adviser.

File Copy

Mr. A.J. Kerr,
Chief, Northern Science
Research Division

OTTAWA 4, December 21, 1970

I.A. & N.D.	
CENTRAL SERVICES REGISTRY	
JAN 11 1971	
FILE No.	87-3-30
CORR. No.	
REFER. TO	

A Proposal for the Funding of a Development Program
on Propane Fuel, Pulse Combustion, Space Heater

You asked for my comments on a proposal you sent me with your memorandum of December 15. This appears to be a sensible and inexpensive project and one that could have an application in the north. One aspect which is very important in the north is not, however, mentioned. This is the fire safety aspect. If it could be shown that it was safer than other space heaters then we should do all we can to support it. I am certain that we are going to have a continuous series of disasters in the north. It would also have been nice to have had a laboratory at Igloolik.

G.W. Rowley/jdm

Signed GWR

G.W. Rowley,
Scientific Adviser.

Deputy Minister of
Indian Affairs and
Northern Development

Document divulgué en vertu de la Loi sur l'accès
à l'information / Document disclosed under the Access to Information Act

Sous-ministre des
Affaires indiennes et
du Nord canadien

DEC 23 1970

TO: *NFA*
A:

Date

☐ Approval
Approbation

☐ May we discuss
Discussion avec nous

☐ Signature

☐ As requested
Selon indications

☐ Comment
Commentaire

☐ Note
Noter

☐ Action
Donner suite

☐ Note and return
Noter et retourner

☒ Direct Reply
Répondre directement

☐ Note and forward to
Noter et faire suivre à

☐ Copy for this office
Copie pour ce bureau

☐ Preparation of reply by
Réponse d'ici le

☐ Information

See FD 2129

[Signature]

*Dec 17
W. D. Mills*

000204

Referred by direction of the Prime Minister
Transmis à la demande du Premier ministre

To the Minister of
Au ministre d

INDIAN AFFAIRS AND NORTHERN
DEVELOPMENT

Att'n: Mr. John Rae,
Executive Assistant.

For: ☐ **information**
Pour: ☐ **à titre de renseignement**

☐ **further reply***
☐ **réponse ultérieure**

☐ **consideration**
☐ **attention**

☐ **necessary action***
☐ **y donner suite**

☐ **consideration and further reply at your discretion**
☐ **attention et réponse ultérieure si vous le jugez à propos**

Dec. 17/70.

NOTE:

For further reply, please.

Henry Alan Lawless,
Correspondence Secretary.

*** May we please have a copy of your further correspondence.**
Veuillez s.v.p. nous faire parvenir copie de votre lettre.

000205



0337 024

COPY
COPIE

OFFICE OF THE PRIME MINISTER • CABINET DU PREMIER MINISTRE

Ottawa (4),
December 17, 1970.

See E9-2129

87-3-30

Mr. John A. McNary,
Geography Department,
Scarborough College,
University of Toronto,
West Hill, Ontario.

Dear Mr. McNary:

On behalf of the Prime Minister, I wish
to acknowledge receipt of your letter of November 27.

Regretfully I must advise you that the
Prime Minister's Office is unable to offer you
financial assistance or information on Eskimo Culture.
We are, however, referring copies of your letter to the
Offices of the Secretary of State and the Minister of
Indian Affairs and Northern Development. You should be
hearing from those Offices in the near future.

Yours sincerely,

ORIGINAL SIGNED BY
ORIGINAL SIGNÉ PAR
HENRY ALAIN LAWLESS

Henry Alan Lawless,
Correspondence Secretary.

c.c. Secretary of State.

Att'n: Mr. Pierre Emond, Executive Assistant. *

Minister of Indian Affairs and Northern Development.

Att'n: Mr. John Rae, Executive Assistant. *

* For further reply, please.

0337 024

Scarborough College

November 26, 1970

The Right Honourable Pierre E. Trudeau,
Prime Minister of Canada.

Dear Sir:

I know that you are a busy man, therefore, I will try not to burden you with a great deal of unimportant material. However, there is something of which I think both your government and the opposition parties should be made aware.

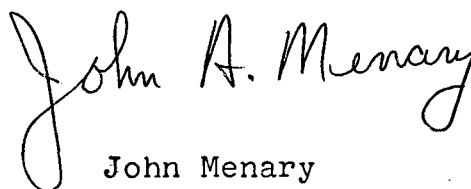
The country is currently undergoing a minor economic regression that curtails funds for special purposes. This letter may be asking too much from your point of view, but to us it is important. We, the students of Scarborough College, are affected by the shortage similar to other groups. Nevertheless, this has not hampered our decision to go ahead with our proposed field camps for the January semester.

The Geography Department at the College has recently initiated a course entitled "PROBLEMS OF THE NORTH". The course, as the name implies, deals with that part of Canada situated north of 60; in other words, the Northwest Territories. As you may or may not be aware, there is a definite shortage of Canadian material on this area. That which does appear has slight shades of American documentation. The Department of Indian Affairs has been very helpful, but they too have a definite paucity of information concerning Eskimo culture. This makes research very difficult, if not impossible. Where is one to find material on such--from experienced American authors? Our Geography Department is in the process of organizing two excursions into the Northwest Territories.

The first, will be a trip of one week's duration to Frobisher Bay; the second, occuring sometime in September, 1971, will be a journey up the MacKenzie River from Hay River to Inuvik.

The major hinderance to these trips is definitely the costs that will be involved. Consequently, this letter is being addressed to you in the hope that, you have at your disposal some means whereby we could attain financial aid. I cannot stress the importance of these trips to the NORTH. Canadians must be informed of the BANK'S ISLAND oil explorations; the problems involved in the construction of a pipe line from KING CHRISTIAN ISLAND; the problems the Eskimo faces when the SOUTHERN CANADIAN moves into the north. Indeed, this would be a valuable enlightenment for Canadians, as to the RESOURCE POTENTIAL of their newest region. Our dream is that the government and business establishments in Canada should be made to realize, that by aiding our excursion, they too may profit. We hope that you will find the time to assist us in alleviating Canadian ignorance of the northern region.

Sincerely yours



John Menary
Geography Department
Scarborough College
West Hill, Ontario.

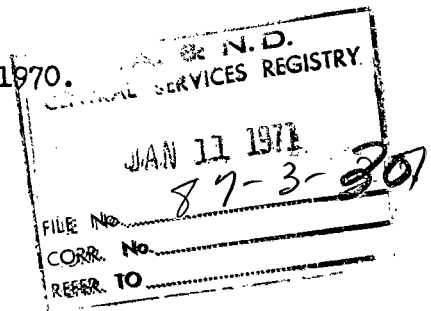
Department of
Indian Affairs and
Northern Development



Ministère des
Affaires indiennes et
du Nord canadien

Mr. G.J. Bowen,
Mr. K. Hawkins,
✓ Mr. G.W. Rowley,
Mr. H.W. Woodward.

December 15, 1970.



Professor G. Walker of the Department of Mechanical Engineering, University of Calgary has submitted a proposal for financial support for the construction of an Arctic Engineering Simulation Laboratory at Calgary. He proposes that this laboratory is necessary in order that research can be carried out on the engineering and environmental aspects of pipelining techniques and procedures in Northern Canada. I would appreciate your comments on his proposal, and would be pleased to know whether you have any interest in this.

A.J. Kerr,
Chief,
Northern Science Research Group

PIPELINE RESEARCH GROUP

INSTITUTE FOR TRANSPORTATION STUDIES

THE UNIVERSITY OF CALGARY

OUTLINE DRAFT RESEARCH PROPOSAL:

ARCTIC ENGINEERING SIMULATION LABORATORY

BY

G. WALKER

P.J. VERMEULEN

DEPARTMENT OF MECHANICAL ENGINEERING

THE UNIVERSITY OF CALGARY

SUBMITTED TO:

DEPARTMENT OF INDIAN AFFAIRS AND

NORTHERN DEVELOPMENT.

Pages 211 to / à 222
are withheld pursuant to sections
sont retenues en vertu des articles

19(1), 20(1)(b), 20(1)(c), 20(1)(d)

of the Access to Information Act
de la Loi sur l'accès à l'information

Department of
Indian Affairs and
Northern Development



Ministère des
Affaires indiennes et
du Nord canadien

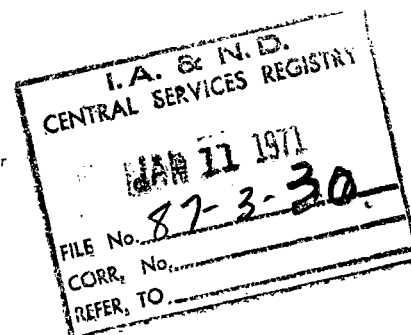
File

✓ Mr. G.W. Rowley,
Scientific Adviser.

December 15, 1970.

Mr. G.J. Bowen,
Director,
Technical Services.

our file - notre dossier
your file - votre dossier



A Proposal for the Funding of a Development Program
on Propane Fuel, Pulse Combustion, Space Heater.

I attach a proposal which was submitted by Professor J.A.C. Kentfield. I would appreciate any comments you care to make on this proposal. I attach also a copy of the interim reply I sent Professor Kentfield, and I will delay the final reply until I have heard from you.

A.J. Kerr,
Chief,
Northern Science Research Group

To: Dept. of Indian Affairs and
Northern Development
400 Laurier Ave. W.
Ottawa 4, Ontario

A PROPANE FUELLED, PULSED COMBUSTION,
SPACE HEATER.

A proposal for the funding of a development
programme.

by J. A. C. Kentfield

Associate Professor
Department of Mechanical Engineering
Faculty of Engineering
University of Calgary
Calgary, Alberta

November 29, 1970

**Pages 225 to / à 229
are withheld pursuant to sections
sont retenues en vertu des articles**

19(1), 20(1)(b), 20(1)(c), 20(1)(d)

**of the Access to Information Act
de la Loi sur l'accès à l'information**

Dr. J.A.C. Kentfield,
Associate Professor,
Faculty of Engineering,
Department of Mechanical Engineering,
University of Calgary,
Calgary AB, Alberta.

Ottawa 4, December 15, 1970.

Dear Dr. Kentfield,

Thank you for your letter dated November 30th requesting support. I must explain that in the Northern Science Research Group we do not make awards to individuals in a situation such as this, but that we do make grants to institutes or presidential committees for northern research at several universities across Canada. I am therefore submitting your proposal to several technical agencies within this department for their consideration. I will write to you as soon as I have their comments. However, I suggest that you send your proposal to Mr. R.E. McBurney, Committee Secretary, Industrial Research Assistance and Promotion, National Research Council, Montreal Road, Ottawa, Ontario. His agency may be interested in your project.

Yours sincerely,

HS Lipschultz/amek

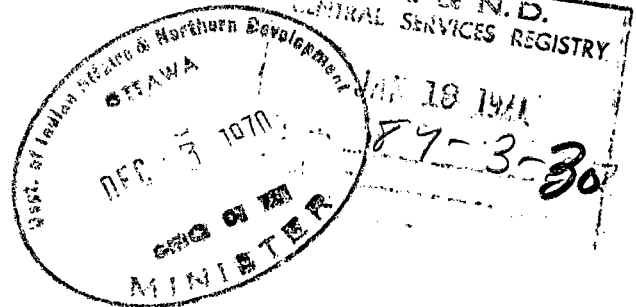
A.J. Kerr,
Chief,
Northern Science Research Group

Scarborough College

November 26, 1970

EQ-2129

The Honourable Jean Chretien,
Minister of Indian Affairs and
Northern Development,
Ottawa.



Dear Sir:

I know that you are a busy man, therefore, I will try not to burden you with a great deal of unimportant material. However, there is something of which I think both your government and the opposition parties should be made aware.

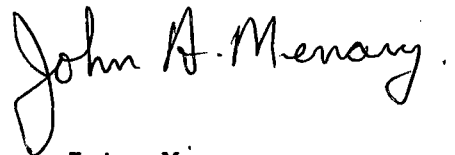
The country is currently undergoing a minor economic regression that curtails funds for special purposes. This letter may be asking too much from your point of view, but to us it is important. We, the students of Scarborough College, are affected by the shortage similar to other groups. Nevertheless, this has not hampered our decision to go ahead with our proposed field camps for the January semester.

The Geography Department at the College has recently initiated a course entitled "PROBLEMS OF THE NORTH". The course, as the name implies, deals with that part of Canada situated north of 60; in other words, the Northwest Territories. As you may or may not be aware, there is a definite shortage of Canadian material on this area. That which does appear has slight shades of American documentation. The Department of Indian Affairs has been very helpful, but they too have a definite paucity of information concerning Eskimo culture. This makes research very difficult, if not impossible. Where is one to find material on such--from experienced American authors? Our Geography Department is in the process of organizing two excursions into the Northwest Territories.

The first, will be a trip of one week's duration to Frobisher Bay; the second, occurring sometime in September, 1971, will be a journey up the MacKenzie River from Hay River to Inuvik.

The major ~~hinder~~ance to these trips is definitely the costs that will be involved. Consequently, this letter is being addressed to you in the hope that, you have at your disposal some means whereby we could attain financial aid. I cannot stress the importance of these trips to the NORTH. Canadians must be informed of the BANK'S ISLAND oil explorations; the problems involved in the construction of a pipe line from KING CHRISTIAN ISLAND; the problems the Eskimo faces when the SOUTHERN CANADIAN moves into the north. Indeed, this would be a valuable enlightenment for Canadians, as to the RESOURCE POTENTIAL of their newest region. Our dream is that the government and business establishments in Canada should be made to realize, that by aiding our excursion, they too may profit. We hope that you will find the time to assist us in alleviating Canadian ignorance of the northern region.

Sincerely yours



John Menary
Geography Department
Scarborough College
West Hill, Ontario.

Minister's Office

copy to be returned to A/Director Territorial Relations Branch 958

Mr. A.E. Ritchie,
Under-Secretary of State
for External Affairs,
East Block, Parliament Buildings,
Ottawa, Ontario.

NOV 17 1970

I.A. & N.D.	
CENTRAL SERVICES REGISTRY	
DEC 8 1970	
FILE No.	77-3-30
CORR. No.	
REFER. TO	

Dear Mr. Ritchie:

I enclose a copy of a letter from the Commissioner of the Northwest Territories in which he advises my Minister of a proposed exchange of staff between the Government of the Northwest Territories and the Greenland Administration. To my knowledge he has not advised your Department about this proposal.

My Minister is sympathetic to this proposal and I would appreciate your assistance in any arrangements that may be necessary and I would think that the Canadian Embassy in Copenhagen might have need for this information.

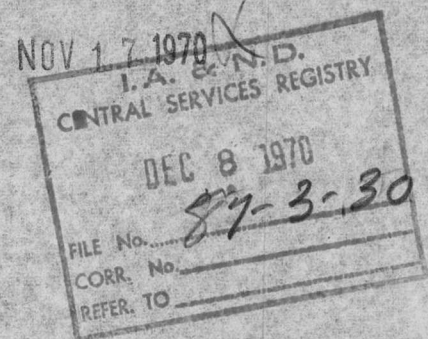
Yours sincerely,

R.B. Robinson
R.B. Robinson,
Deputy Minister.

D.A. Davidson/de/D
November 4, 1970

D.A. Davidson

Mr. S.M. Hodgson,
Commissioner of the
Northwest Territories,
Yellowknife, N.W.T.



Dear Commissioner Hodgson:

I have had my officers review your proposal to carry out an exchange of staff with the Greenland Administration as you described in your letter of 28 September, 1970. I am sorry that we could not give a reply more quickly.

I believe there is value in exchanges of this nature providing suitable staff can be utilized. I have in mind the language problem which will be encountered and the ability of the staff to take a research approach to the analysis of what is found in Greenland and how the individual will report and advise you on what Greenland practices and experiences could be considered in the administration of the Territories. I judge that you do not have a continuing exchange program in mind and I would prefer that the priorities of your administration be given careful thought in this regard. I would want to review any such proposal should it arise.

I should tell you that Mr. Harbert Schuurman, a research officer in the Northern Science Research Group of the Northern Development Program has just left for Greenland where he will spend 12 months identifying Greenland Government programs and assessing their effectiveness. Mr. Schuurman is a trained sociologist and speaks the Danish language. We will, of course, make his reports and recommendations available to you as they are produced.

Because the Federal Government has to assume ultimate responsibility for all correspondence, visits and exchange of staff with foreign and commonwealth governments, these exchanges must be made through the Department of External Affairs. We have advised External of your proposal so that our Embassy in Copenhagen will be in the picture as eventually it must be. I would also expect that correspondence with External Affairs on these matters will be channelled through my Department.

...2

D.A. Davidson/de/D
November 2, 1970

cc: A.J. Kerr (Northern Science Research)

AE Ritchie (USSEA)

Mr. S.M. Hodgson

- 2 -

I would like to be kept advised of the progress and results of
your exchange of staff.

Yours sincerely,

Original Signed by
HON. JEAN CHRÉTIEN
Jean Chrétien.

J.C. Davidson



OFFICE OF THE COMMISSIONER
NORTHWEST TERRITORIES
CANADA

89-1870

Yellowknife, N.W.T.
September 28, 1970

The Honourable Jean Chretien
Minister of Indian Affairs
and Northern Development
Ottawa, Ontario

Dear Mr. Chretien:

As you know, earlier this year I accompanied Mr. Justice Morrow on his visit to Greenland. Subsequently it was my privilege to meet and stay in Godthaab with Governor N. O. Christensen. The Governor and his wife were very kind to us and during our four day stay endeavoured to show us as much as possible of the administration, culture, and the work being done by the Danish administration in Greenland. I was very impressed with the development that has taken place and readily concede that in some respects the Greenlanders are much further advanced than our Canadian Eskimos.

However, I am advised that they face many serious social problems and that they suffered a severe economic blow this year as a result of poor fishing in the Davis Strait. We were told that the water temperature has dropped resulting in the fish remaining much further to the south. This has had a disastrous effect on Greenland's major industry.

While there the Governor and I discussed the practicability of an exchange at the working level of a member of the Greenlandic public service and one from our Northwest Territories public service. Since returning home I have been advised that a Mr. Meyerink, Technical Officer with the Ministry of Greenland and who is presently assigned to Godthaab, is available and that the Governor is prepared to send him to Yellowknife next year for a six months tour of duty. As I understand it, the Danish

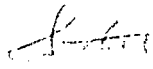
- 2 -

government has agreed to pay transportation expenses for Mr. Meyerink and his family to Yellowknife and keep him on salary during the six months he is here. The Territorial government would be able to make use of his services and would look after his accommodation and/or general expenses the same as any other public servant while he was with us.

I propose to send a member of the Northwest Territories public service to Greenland early next year on the same basis. Mr. Meyerink is a technical officer with special interests in construction. However, I would be more interested in sending a representative from our Department of Local Government as I believe that in this field there is much we can learn from our Greenlandic neighbors.

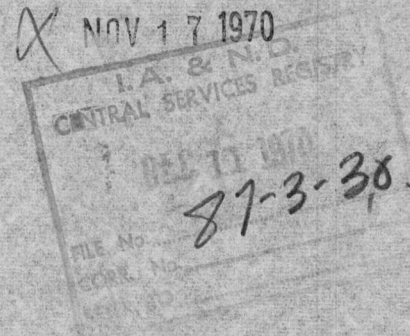
Minister will write / My reason for writing at this time is to ascertain whether or not you have any thoughts on this matter. Perhaps you could drop me a line at your convenience.

Yours sincerely,


S. M. Hodgson,
Commissioner

P.A.

Mr. A.E. Ritchie,
Under-Secretary of State
for External Affairs,
East Block, Parliament Buildings,
Ottawa, Ontario.



Dear Mr. Ritchie:

I enclose a copy of a letter from the Commissioner of the Northwest Territories in which he advises my Minister of a proposed exchange of staff between the Government of the Northwest Territories and the Greenland Administration. To my knowledge he has not advised your Department about this proposal.

My Minister is sympathetic to this proposal and I would appreciate your assistance in any arrangements that may be necessary and I would think that the Canadian Embassy in Copenhagen might have need for this information.

Yours sincerely,

H.B. Robinson
H.B. Robinson,
Deputy Minister.

D.A. Davidson/de/D
November 4, 1970

D.A. Davidson

2774

Department of
Indian Affairs and
Northern Development



Ministère des
Affaires indiennes et
du Nord canadien

X Ottawa, November 5, 1970.
our file / notre dossier
CENTRAL SERVICES REGISTRY
your file / votre dossier
NOV 18 1970
FILE No. 87-3-30
CORR. No.
REFER. TO

Miss Joanne Chevrier,
3330 - Ridgewood, Apt. 2,
Montreal 247, Quebec.

Dear Miss Chevrier:

I am replying to the letter you addressed on 20 October to the Department of Indian Affairs and Northern Development. I am sorry to have to say that the department does not provide grants directly to research students. We do however make small grants to northern groups at universities, and these are used by these groups to support field studies.

I am sure you know Professor Gilles Lefebvre. I suggest you see him as he may be able to put you in touch with the northern group at the University of Montreal.

Yours sincerely,

G.W. Rowley,
Scientific Adviser.



2974

Ottawa 4, le 9 novembre 1970

Mademoiselle Joanne Chevrier
3330, rue Ridgewood, appart. 2
Montréal 247 (Québec)

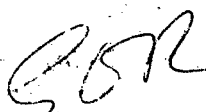
Mademoiselle,

En réponse à votre lettre du 20 octobre, je dois vous signaler avec regret que le Ministère n'accorde pas directement de subventions aux étudiants. Il octroie cependant de modestes subventions aux groupes universitaires qui font sur place des études ayant trait au Nord.

Comme je suppose que vous connaissez le professeur Gilles Lefebvre, je vous conseillerais de vous adresser à lui. Il est possible qu'il puisse vous mettre en communication avec le groupe attiré à l'université de Montréal.

Veuillez agréer, Mademoiselle, l'assurance de mes sentiments distingués.

Le conseiller scientifique


G.W. Rowley

3004

Montréal, le 26 octobre 1970 X

Ministère des Affaires Indiennes et du Grand Nord
Bureau de recherches scientifiques
Ottawa

I. A. & N. D.	
CENTRAL SERVICES REGISTRY	
OCT 29 1970	
FILE No.	87-3-30
CORR. No.	
REFER. TO	Howling

A qui de droit,

Actuellement étudiante en maîtrise au département de linguistique de l'Université de Montréal, je m'intéresse à la langue des Eskimo. Comme je dois compléter mes recherches sur le terrain, je voudrais savoir si vous offrez des bourses aux étudiants désireux d'explorer ce domaine où peu de recherches ont été effectuées. Si oui, auriez-vous l'obligeance de me faire parvenir les demandes de bourses dans le plus bref délai possible. Toutefois, si vous ne donnez aucune bourse pour ce genre de recherche, pourriez-vous me dire à quel organisme je dois m'adresser. Merci,

Joanne Chevrier
Joanne Chevrier
3330 - Ridgewood apt 2
Montréal 247

Dept. de Linguistique - Université de Montréal



Montreal, October 26, 1970

Department of Indian Affairs and
Northern Development
Scientific Research Group
OTTAWA

To whom it may concern:

As a Master Degree student in Linguistics at the University of Montreal, I am interested in the Eskimo language. Since I must get on with my field work, I would like to know if your Department grants scholarships to students who have a desire to explore this relatively new field. If so, please send me some application forms as soon as possible. If your Department does not provide grants for this type of research, could you refer me to an organization who does?

Yours sincerely,

(signed)

Joanne Chevrier
3330 - Ridgewood, Apt. 2
Montreal 247

TO: *Mr. Dangle*
A:

☐ Approval
Approbation

☐ Signature

☐ Comment
Commentaire

☐ Action
Donner suite

☐ Direct Reply
Répondre directement

☐ Copy for this office
Copie pour ce bureau

☐ Preparation of reply by
Réponse d'ici le

Date

☐ May we discuss
Discussion avec nous

☐ As requested
Selon indications

☐ Note
Noter

☐ Note and return
Noter et retourner

☐ Note and forward to
Noter et faire suivre à

☐ Information

*An oral reminder to touch
base with us on External is
all that is required here.*

PL

*An oral reminder to touch base
with us and External is all that
is required here.

000243

Deputy Minister of
Indian Affairs and
Northern Development

TO: Mr. Robinson
A:

- ☐ Approval
Approbati
- ☐ Signature
- ☐ Comment
Commentaire
- ☐ Action
Donner suite
- ☐ Direct Reply
Répondre directement
- ☐ Copy for this office
Copie pour ce bureau
- ☐ Preparation of reply by
Réponse d'ici le

Document released under the Access to Information Act
Document divulgué en vertu de la Loi sur l'accès à l'information

Sous-ministre des
Affaires indiennes et
du Nord canadien

Date Oct. 19, 1970.

- ☐ May we discuss
Discussion avec nous
- ☐ As requested
Selon indications
- ☐ Note
Noter
- ☐ Note and return
Noter et retourner
- ☐ Note and forward to
Noter et faire suivre à
- ☐ Information

In principle I think Doug is right in questioning the usefulness of the exchanges arranged by Stu. However, I wonder whether the Minister is prepared to send a letter on the subject. Therefore, I am forwarding the draft for your instructions.

A.D. Hunt.

000244

Deputy Minister of
Indian Affairs and
Northern Development

Document disclosed under the Access to Information Act

Document divulgué en vertu de la Loi sur l'accès à l'information

Sous-ministre des
Affaires indiennes et
du Nord canadien

TO: *Mr. Robinson*
A:

Date

☐ Approval
Approbati

☐ May we discuss
Discussion avec nous

☐ Signature

☐ As requested
Selon indications

☐ Comment
Commentaire

☐ Note
Noter

☐ Action
Donner suite

☐ Note and return
Noter et retourner

☐ Direct Reply
Répondre directement

☐ Note and forward to
Noter et faire suivre à

☐ Copy for this office
Copie pour ce bureau

☐ Preparation of reply by
Réponse d'ici le

☐ Information

.....

In principle I think Derry is
right in questioning the usefulness
of the exchanges arranged by Stu -
Hamer. I ~~see no purpose in~~ wonder
whether the Minister is prepared to
send a letter on the subject.
Therefore I am forwarding the draft
for your instructions.

all.

000245

DEPUTY MINISTER
OF
INDIAN AFFAIRS AND
NORTHERN DEVELOPMENT



SOUS-MINISTRE
DES
AFFAIRES INDIENNES
ET DU NORD CANADIEN

MR. HUNT

Ottawa, October 23, 1970. X

NWT - Exchanges with Greenland

89-3-30

Although I note that the Commissioner has written to the Minister on this subject, I am inclined to doubt that it needs to be dealt with at such an elevated level.

I am inclined to take a somewhat different view of the proposed exchange. Perhaps I am soft in the head because of my previous associations, but I cannot help feeling that exchanges between people working in Greenland and people working in our North ought to be encouraged.

The only problem I had with Hodgson's letter is that he is proceeding to make this exchange without touching base with External Affairs. I think he deserves a gentle reminder on this score. But I would not want to take issue with him for planning an exchange, more particularly when, as the draft says, he was not aware of the Schuurman arrangement.

If you feel strongly on this subject, I would, of course, be prepared to review it with you. In any case, it can be discussed with Hodgson when he is here next month.

A handwritten signature in cursive script, appearing to read 'HBR'.

H. B. Robinson,
Deputy Minister.

Department of
Indian Affairs and
Northern Development



Ministère des
Affaires indiennes et
du Nord canadien

Ottawa 4, October 22, 1970.

MR. J.B. BERGEVIN
ASSISTANT DEPUTY MINISTER
(INDIAN-ESKIMO AFFAIRS)

our file / notre d. I.A. & N.D.
your / CENTRAL SERVICES REG.

FEE 16
FILE No. 87-3-30
CORR. No.

Today Mr. Don Hamilton from the office of the Premier of Alberta and Dr. Downey, Director of their Human Resources Research Council called on me following a discussion they had had with Mr. Dave Thomson from the Prime Minister's Office.

-- In short, they outlined the research program they presently have under way primarily related to the native people and asked if this Department would be interested in sharing in the cost either of this program or some new projects that might be undertaken following agreement between the Council and this Department. Dr. Downey left with me the attached confidential paper stressing that it was still to be regarded as a working paper. I explained to Mr. Hamilton and Dr. Downey that the Department is engaged in a number of research projects related to its responsibilities for the administration of Indian and Eskimo Affairs as well as Northern Development. I suggested, however, that it would be preferable for Dr. Downey to meet with you at some convenient time. He will be in touch with you by letter in due course.

R. F. Battle,
Assistant Deputy Minister.

CONFIDENTIAL

WORKING PAPER ONLY

The Office of the Director
Human Resources Research Council
October 15, 1970

Preliminary Request For Support
of
A Research Program Related to Indian Affairs
and
Northern Development

A. Preamble: A year ago, when the research program areas of HRRC were established, it was deliberately decided that a specific program related to native peoples should not be mounted -- but rather that this concern ought to be incorporated into the five areas then envisioned:

1. Socio-Economic Opportunity
2. Education
3. Mental Health and Deviancy
4. Urbanization and Urban Life
5. Studies of the Future.

Now, however, after a year's experience, it has become evident that in each of our program areas, something of a special case has emerged: the case of Indian people.

Specifically:

1. In studies of Socio-Economic Opportunity, attention has been focused upon the health and welfare of Indians, their employment patterns, their mobility patterns, their behavior and rights before the law, etc.;
2. In studies of Education, the special case of the Indian and Metis has emerged;
3. In studies of Mental Health, Alcoholism and Deviance, the Indian has again become a special case;
4. In studies of Urbanization and the Quality of Urban Life, Indians have been identified as one group requiring special attention; and
5. In studies of the Future, we are reminded over and over again that unless something is done soon, the so-called, "Indian Problem" will have assumed major proportions.

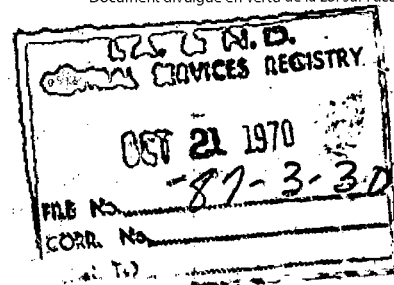
- 2 -

So we have decided that our heretofore fragmented research efforts in this area should now be ordered into a systematic research mission with Indian Affairs and Northern Development as its focus.

B. The Program: Presently underway are the following projects specifically related to the issue:

1. The Creation of a Data Base (social, economic, manpower, resources, etc.) for Programs in Northern Development -- by Dr. K. Krotki.
2. The Employability of Welfare Recipients in Alberta -- by Dr. S.G. Peitchinis.
3. A Survey of the Mental Health Needs of Blackfoot Indian People -- by Dr. A. Miller.
4. The Adjustment of Indian People to the Urban Environment -- by Dr. D. Bettison and G. Lamont.
5. The Development of Materials for the Education of Indian and Metis People -- by Dr. E. Ingram and others.
6. A Delphi Study of the Future of the North -- by Dr. H. Dyck, Dr. D. Seastone, and G. Emery.
7. A Delphi Study of the Future of Indian Peoples -- by Dr. H. Dyck and G. Emery.

C. The Future: Much more can and should be done. Questions of health care, of employability, of mobility, of the preservation of the culture, of special education of legal opportunity, etc., must be addressed with greater vigor. Questions of adaptation to the urban environment and of social deviance and alienation must be asked as they never have before. And questions of the impact of northern development and of Indian peoples adjustment to the future must soon be given serious attention.



Chief,
Northern Science Research Division

Ottawa 4, October 14, 1970

Mr. Schuurman's Work in Greenland

Last week I had the opportunity of discussing with Mr. Schuurman the work that he will be doing in Greenland over the next year. Mr. Schuurman mentioned that he would be pleased to look into specific matters of interest to other divisions of the Branch or other branches of the Department. Will you please ensure that those who might be interested are contacted but please ensure that all requests for information are channelled through this Branch so that we will know what Mr. Schuurman is asked to do and, subsequently, what he is able to obtain in the way of information.

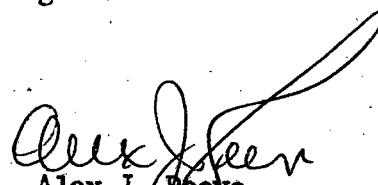
I also discussed with Mr. Schuurman the matter of the film that has been proposed he make in co-operation with the National Film Board. I wish to ensure that any arrangements made concerning the film are properly cleared and approved both by the National Film Board and by this Branch. And because a matter of this nature concerns "public information" I am sending a copy of this memorandum to both Mr. Ken White and to our A.D.M.

I understand that likely some 20,000 feet of film provided by the National Film Board will be exposed by Mr. Schuurman but that the final film will only be some 1,000 feet in length. This means that there will be a very large amount of footage that will not be used in the finished film. I have suggested to Mr. Schuurman that it may well be that much of this footage that will not be used for the final film may have value to the Branch and to the Department from a technical point of view with regard to such things as road construction, housing, water supplies, sewage disposal, pollution, provision of electric power, etc., etc. I pointed out that we might be able to put some of this footage together to make very useful short films for our own use. I would not wish to see us placed in a position next year of having to buy such footage from the National Film Board at a relatively exorbitant rate. Will you please ensure that this point is covered with the National Film Board and that a firm understanding is arrived at, in writing, in this regard.

Please correlate with Mr. White as required.

REEVE/n1

cc Mr. A.D. Hunt
Mr. K. White


Alex J. Reeve,
Acting Director,
Northern Economic Development
Branch

3733

MINISTÈRE DES AFFAIRES
INDIENNES ET DU
NORD CANADIEN

DEPARTMENT OF INDIAN
AFFAIRS AND NORTHERN
DEVELOPMENT

C. LET DU MINISTRE

MINISTER'S OFFICE

A Mr. Robitson
TO JTF.
DE _____
FROM _____

DATE Oct. 5 1970

REMARQUES
REMARKS

Assuming this is a
worthwhile project, should
it be cleared through
External Affairs before
proceeding further?



000251

MINISTÈRE DES AFFAIRES
INDIENNES ET DU
NORD CANADIEN

DEPARTMENT OF INDIAN
AFFAIRS AND NORTHERN
DEVELOPMENT

CABINET DU MINISTRE

MINISTER'S OFFICE

DATE Oct. 5, 1970

A Mr. Robinson
TO

DE Jean T. Fournier
FROM

REMARQUES
REMARKS

Im HOWT
for

Assuming this is a worthwhile project, should it be cleared through External Affairs before proceeding further?

It should be cleared, in the sense of being mentioned to Exo Aff. so that the Dept here, the Gen Emb-assy in Copenhagen, know what is being proposed

HJB. 000252



OFFICE OF THE COMMISSIONER
NORTHWEST TERRITORIES
CANADA

EO-1870

I.A. & N.D.	
CENTRAL SERVICES REGISTRY	
DEC 8 1970	
FILE No.	87-3-30
CORR. No.	

Yellowknife, N.W.T.
September 28, 1970

The Honourable Jean Chretien
Minister of Indian Affairs
and Northern Development
Ottawa, Ontario

Dear Mr. Chretien:

As you know, earlier this year I accompanied Mr. Justice Morrow on his visit to Greenland. Subsequently it was my privilege to meet and stay in Godthaab with Governor N. O. Christensen. The Governor and his wife were very kind to us and during our four day stay endeavoured to show us as much as possible of the administration, culture, and the work being done by the Danish administration in Greenland. I was very impressed with the development that has taken place and readily concede that in some respects the Greenlanders are much further advanced than our Canadian Eskimos.

However, I am advised that they face many serious social problems and that they suffered a severe economic blow this year as a result of poor fishing in the Davis Strait. We were told that the water temperature has dropped resulting in the fish remaining much further to the south. This has had a disastrous effect on Greenland's major industry.

While there the Governor and I discussed the practicability of an exchange at the working level of a member of the Greenlandic public service and one from our Northwest Territories public service. Since returning home I have been advised that a Mr. Meyerink, Technical Officer with the Ministry of Greenland and who is presently assigned to Godthaab, is available and that the Governor is prepared to send him to Yellowknife next year for a six months tour of duty. As I understand it, the Danish

. . . 2


- 2 -

government has agreed to pay transportation expenses for Mr. Meyerink and his family to Yellowknife and keep him on salary during the six months he is here. The Territorial government would be able to make use of his services and would look after his accommodation and/or general expenses the same as any other public servant while he was with us.

I propose to send a member of the Northwest Territories public service to Greenland early next year on the same basis. Mr. Meyerink is a technical officer with special interests in construction. However, I would be more interested in sending a representative from our Department of Local Government as I believe that in this field there is much we can learn from our Greenlandic neighbors.

Minister will write | My reason for writing at this time is to ascertain whether or not you have any thoughts on this matter. Perhaps you could drop me a line at your convenience.

Yours sincerely,


S. M. Hodgson,
Commissioner

Deputy Minister of
Indian Affairs and
Northern Development

Document divulgué en vertu de la Loi sur l'accès à l'information /
Document disclosed pursuant to the Access to Information Act

Sous-ministre des
Affaires indiennes et
du Nord canadien

TO: Mr. Reeve

Date Sept. 29, 1970.

A:

- ☐ Approve
Approuver
- ☐ Signature
- ☐ Comment
Commentaire
- ☐ Action
Donner suite
- ☐ Direct Reply
Répondre directement
- ☐ Copy for this office
Copie pour ce bureau
- ☐ Preparation of reply by
Réponse d'ici le

- ☐ May we discuss
Discussion avec nous
- ☐ As requested
Selon indications
- ☐ Note
Noter
- ☐ Note and return
Noter et retourner
- ☐ Note and forward to
Noter et faire suivre à
- ☒ Information

☐

What do we know about item 6.

*What do we know about item 6.

preparation of
reply to ADMpls

R

2-10

A.D. Hunt.

OCT 000255 0

Deputy Minister of
Indian Affairs and
Northern Development

Document disclosed under the Access to Information Act
Document divulgué en vertu de la Loi sur l'accès à l'information

Sous-ministre des
Affaires indiennes et
du Nord canadien

TO: *Mr. T. T.*
A:

Date **SEP 29 1970**

☐ Approva.
Approbation

☐ May we discuss
Discussion avec nous

☐ Signature

☐ As requested
Selon indications

☐ Comment
Commentaire

☐ Note
Noter

☐ Action
Donner suite

☐ Note and return
Noter et retourner

☐ Direct Reply
Répondre directement

☐ Note and forward to
Noter et faire suivre à

☐ Copy for this office
Copie pour ce bureau

☐ Preparation of reply by
Réponse d'ici le

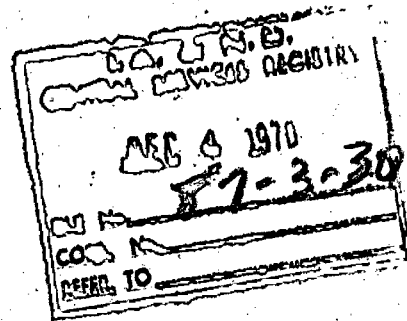
☒ Information

..... ☐

For your information

Secretariat

000256



September 25, 1970.

Mr. Donald S. Rickerd,
President,
Donner Canadian Foundation,
P.O. Box 122,
Toronto, Ontario.

Dear Mr. Rickerd:

Many thanks for your letter of
September 15 in which you outline
northern projects being financed by
the Donner Canadian Foundation. This
is indeed a very impressive list and
all these projects appear to be very
worthwhile.

On your next visit to Ottawa, I would
be pleased if you would give me a
call.

Sincerely,

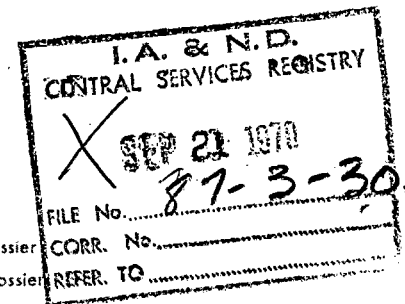
Original Signed by
JEAN T. FOURNIER
Jean P. Fournier,
Special Assistant.

3689

Department of
Indian Affairs and
Northern Development



Ministère des
Affaires indiennes et
du Nord canadien



our file / notre dossier
your file / votre dossier


Deputy Minister.

Exchange of Research Officers Between Indian Affairs and
Northern Development and the Ministry for Greenland.

The above mentioned exchange referred to in your letter to the Deputy Minister of the Ministry for Greenland in Copenhagen (June 17, 1970) has now been worked out in detail. I am happy to inform you that we received a telex from Copenhagen informing us that a furnished apartment is available in Godthåb, Greenland for the Schuurman family as of November 1st, 1970. Mr. Schuurman will also be provided with office space. We have, in return, promised to make facilities available in the Territories for a Danish research officer in 1971-72. Mr. Schuurman will be back in Canada by that time and will be able to assist the Danish scientist who will be representing the Ministry for Greenland.

Mr Schuurman, who is a sociologist, will be spending two weeks in Copenhagen enroute to Greenland to work out the details of his research plans with officers of the Ministry for Greenland. The studies will concentrate on the Danish administration, formal organizations, and major programs. I am confident that these studies will aid in gaining perspective on our own northern policies and programs.

Furthermore, the studies to be conducted in the Canadian North by a Danish research officer would also be useful to this department, particularly since they will reflect a different cultural viewpoint.

For your further information, I attach a brief outline of Mr. Schuurman's research project.


A.D. Hunt,
Assistant Deputy Minister,
Northern Development.

Northern Science Research Group

STATEMENT ON THE NATURE OF GREENLAND RESEARCH PROJECT 1970-71

As a follow-up to the preliminary study conducted in 1969, the Northern Science Research Group plans to conduct an in depth study of the Greenlandic administration and its programmes. The objectives is to compare the Greenlandic development programmes with those operative in Canada, and where applicable to make recommendations to Canadian government agencies based on the Greenlandic model.

The proposed study will include a year of field work and will be divided into three parts.

Part I will be descriptive and focus on formal organizations, the administration, economic organizations, labour unions, and political institutions on all levels. It will include sections of programmes of specific interest to the Northern Economic Development Branch such as the housing programme; the centralization and relocation programmes, including immigration to Denmark; the position of Danish employees in Greenland, their rate of turnover, working conditions and incentives and their relationship to Greenlanders and their culture.

Part II will attempt to document the extent to which institutional patterns have been able to elicit participation among the Greenlanders, how they promote development for groups and offer the possibility for vertical mobility for individuals. The Greenlanders' perception of the legitimacy of the various institutions will be investigated.

Part III will attempt to summarize those aspects of the Greenlandic administration and institutions of direct interest to administrators of Canada's northern programmes. It will describe social consequences of the Greenlandic development programmes, so that these can be taken into consideration in policy making in Canada.

A detailed research design will be drawn up prior to departure for the field.

P.A.

SEP 15 1970

I.A. & N.D. CENTRAL SERVICES REGISTRY.
SEP 21 1970
FILE No. 89-3-30
CORR. No.
REFER TO

Secretary of State for External Affairs,
Ottawa.

Attention: European Division.

Further to my memorandum of June 17th concerning an exchange of officers between this department and the Ministry for Greenland in Copenhagen, I would like to inform you that detailed plans have now been worked out for this exchange. Mr. H. Schuurman, a sociologist in this department and family will be staying in Godthåb, Greenland for one year beginning November 2nd, 1970. Mr. Schuurman will arrive in Copenhagen on October 15th where he will spend two weeks to confer with officers of the Ministry for Greenland. You may wish to inform your embassy in Copenhagen of Mr. Schuurman's research assignment on Danish territory.

H. B. ROBINSON

H.B. Robinson,
Deputy Minister.

A. Carr/2000

APPROVED

Dr. Woodward for
A/DIRECTOR
Northern Economic
Development Branch

000260

DONNER CANADIAN FOUNDATION

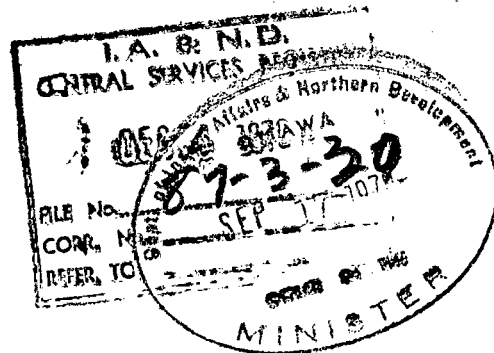
P.O. Box 122 Toronto-Dominion Centre Toronto 111 Canada. (416) 368-3453

EO-1816

Donald S. Rickerd, PRESIDENT

September 15, 1970

M. Jean T. Fournier
Adjoint spécial du
Ministre des Affaires indiennes
et du Nord canadien
Ministère des Affaires indiennes
et du Nord canadien
Ottawa, Canada



Dear M. Fournier:

We had a brief meeting in Rankin Inlet last autumn at the opening of the Arctic Research and Training Centre, and I had hoped to see you in Ottawa again before now.

We have recently been reviewing the distribution of our grants over the last two years and I thought you might find it of interest to know of the grants affecting the North in general that we have made in the period July 1, 1968 - July 31, 1970.

They are as follows:

1. Professor W. O. Kupsch, Director, Institute for Northern Studies, University of Saskatchewan
\$20,000 for development and expansion of the Institute
2. Professor D. Schmeiser, College of Law, University of Saskatchewan for a study of Administration of Justice in the North.
\$10,000
3. Major General W. K. Carr, Chairman, Arctic Committee, Boy Scouts of Canada, for a survey of the potential for Scouting in the North.
\$8,000
4. Mr. R. Rohmer, Mid-Canada Development Foundation for the "twinning" of northern and southern radio stations.
\$5,000
5. Professor F. Auger, Directeur du Groupe de Recherches Nordiques, Université de Montréal, for a study of the Biological Adaptation of Eskimos in northern Quebec.
\$12,153

...2

- 2 -

Max Britton

6. Brigadier H. W. Love, Executive Director, Arctic Institute of North America, for the development of a Resource Development and Conservation Programme, \$60,000 p.a. for 3 years. \$180,000 ||
7. Mr. J. Hoyt, Director, Skookum Jim Memorial Hall, Whitehorse, Yukon. \$5,000 for support of the Hall ✓
8. Mrs. R. Alford, President, Yukon Family Counselling Service, Whitehorse, for the extension of Operation Outreach. \$9,000
9. Dr. F. Rigler, Director, University of Toronto's Char Lake Project, part of Canadian Committee's International Biological Programme. \$15,200

The grant for the Arctic Research and Training Centre at Rankin Inlet was made prior to this period.

In the future I'll try to keep you posted on a regular basis about our northern projects.

Kindest regards.

Yours sincerely,

Donald Rickard

DSR:dj

PA
8/8/70

Rockel
ED 1655

Professor David Rowe,
Chairman,
Theoretical Physics Division,
Canadian Association of Physicists,
Department of Physics,
University of Toronto,
Toronto 5, Ontario.

I.A. & N.D.	
CENTRAL SERVICES REGISTRY	
AUG 25 1970	
FILE No.	87-3-30
SEARCHED	
SERIALIZED	
INDEXED	

Dear Professor Rowe:

Your letter of July 28, 1970, addressed to our Minister, the Honourable Jean Chrétien, has been referred to me for reply.

I am pleased to learn that the Canadian Association of Physicists is considering holding its Summer School on Nuclear Physics in Yellowknife, for I think that Yellowknife would be an excellent location for a summer school session. As you note in your letter, transportation costs would be significantly greater for Yellowknife than they would for a location in the south, but the added benefits for a northern location are significant also. Holding the session in Yellowknife would provide your group with an opportunity to visit the capital of the Northwest Territories and to taste the flavour of life and affairs there, at a time when the North is becoming increasingly important in the Canadian consciousness.

In response to your application for a grant, I must reply with sincere regrets that at this time it is impossible for this Department to provide funds to you. In meeting the costs of urgently needed new programs of research related to environmental protection and northern development we now find it virtually impossible to support scientific activities which are not directly related to these problem areas.

Because of his interest in events of potential importance to the Northwest Territories, I am taking the liberty of sending a copy of your letter and this reply to Mr. S.M. Hodgson, Commissioner of the Northwest Territories. May I express my hopes that the next International Summer School on Nuclear Physics will be interesting and useful.

APPROVED Yours sincerely,

A.J. Kerr/dm
August 18, 1970
c.c. Commissioner of the N.W.T.

[Signature]
DIRECTOR
Northern Economic
Development Branch
J.H. Gordon,
Acting Deputy Minister.

P.A.
WB
[AUG 21 1970]

ED 1655

Professor David Rowe,
Chairman,
Theoretical Physics Division,
Canadian Association of Physicists,
Department of Physics,
University of Toronto,
Toronto 5, Ontario.

C.A. & N.O.	
CENTRAL SERVICES DIVISION	
AUG 28 1970	
FILE No.	57-3-30
CORR. No.	
REFER. TO	

Dear Professor Rowe:

Your letter of July 28, 1970, addressed to our Minister, the Honourable Jean Chrétien, has been referred to me for reply.

I am pleased to learn that the Canadian Association of Physicists is considering holding its Summer School on Nuclear Physics in Yellowknife, for I think that Yellowknife would be an excellent location for a summer school session. As you note in your letter, transportation costs would be significantly greater for Yellowknife than they would for a location in the south, but the added benefits for a northern location are significant also. Holding the session in Yellowknife would provide your group with an opportunity to visit the capital of the Northwest Territories and to taste the flavour of life and affairs there, at a time when the North is becoming increasingly important in the Canadian consciousness.

In response to your application for a grant, I must reply with sincere regrets that at this time it is impossible for this Department to provide funds to you. In meeting the costs of urgently needed new programs of research related to environmental protection and northern development we now find it virtually impossible to support scientific activities which are not directly related to these problem areas.

Because of his interest in events of potential importance to the Northwest Territories, I am taking the liberty of sending a copy of your letter and this reply to Mr. S.M. Hodgson, Commissioner of the Northwest Territories. May I express my hopes that the next International Summer School on Nuclear Physics will be interesting and useful.

Yours sincerely,

J. H. GORDON

J.H. Gordon,
Acting Deputy Minister.

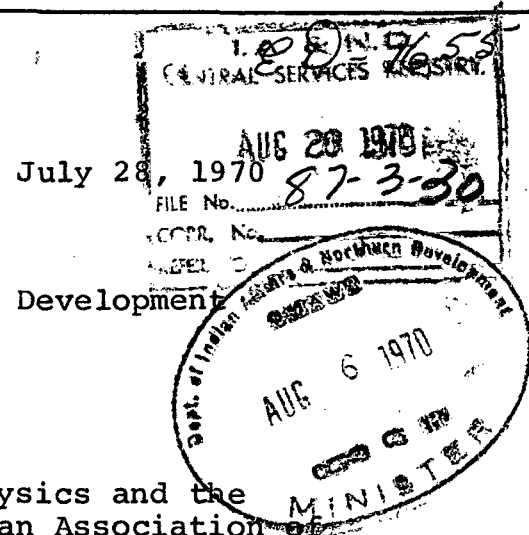
A.J. Kerr/dm
August 18, 1970.
c.c. Commissioner of the N.W.T.

000264

Department of Physics
University of Toronto
Toronto5, Ontario



**THEORETICAL PHYSICS DIVISION
CANADIAN ASSOCIATION OF PHYSICISTS**



The Honourable J. Chretien
Minister of Indian Affairs and Northern Development
Federal Government
Ottawa

Dear Sir:

On behalf of the Theoretical Physics and the Nuclear Physics Divisions of the Canadian Association of Physics I wish to request the financial support of your Ministry for the International Summer School on Nuclear Physics that we are planning, for a two week period in August 1971. This will be the tenth in a series of similar summer schools organised by the Theoretical Physics Division. Some details of our preliminary plans and budget are enclosed.

We hope to locate the School at Yellowknife, N.W.T., where we have discovered the conference facilities to be excellent. We have also found considerable local interest and support.

As with previous summer schools, we anticipate financial support from the National Research Council of Canada, the Atomic Energy of Canada Limited, the North Atlantic Treaty Organisation and the Provincial Government of the Province (or Territory) in which the school is located.

The total estimated cost of the 1971 Summer School if we were to locate it in Alberta, for example, would be \$35,000.00. If we locate in Yellowknife an additional expense of \$7,500.00 will be incurred in transporting the participants from Edmonton to Yellowknife and return. Unless additional sources of income are forthcoming the Yellowknife site will therefore be prohibitively expensive.

If the location of our Summer School in the Northwest Territories is of any interest to your Ministry we would appreciate if you would make it possible by awarding a grant to the School of \$7,500.00.

cont'd...2

The Honourable J. Chretien

July 28, 1970

I would appreciate an early reply since a decision about the location must be made before the end of August.

Thanking you for your kind consideration of our application, I remain,

Yours sincerely



DJR:jmf

David J. Rowe
Associate Professor Physics
Chairman, Theoretical Physics
Division, C.A.P.

SUMMER SCHOOL IN NUCLEAR PHYSICS

AUGUST 1971

BUDGET

	<u>Actual Expenses</u>	<u>Expenses to School</u>
Honorarium for 6 speakers	\$6,000	\$6,000
Travel and living expenses for 8 speakers	4,000	4,000
Travel and living expenses for 80 participants	40,000	20,000
Secretarial, reproduction and office expenses	<u>5,000</u>	<u>5,000</u>
	<u>\$55,000</u>	<u>\$35,000</u>

Additional expense if school is held at Yellowknife, N.W.T.:

- 1) Commercial air flights for 88 persons from Edmonton
to Yellowknife and return @ \$132..... \$11,616
- 2) Charter flight from Edmonton to Yellowknife and return.. \$7,500

4-20961

AUGUST 1971

BUDGET

	<u>Actual Expenses</u>	<u>Expenses to School</u>
Honorarium for 6 speakers	\$6,000	\$6,000
Travel and living expenses for 8 speakers	4,000	4,000
Travel and living expenses for 80 participants	40,000	20,000
Secretarial, reproduction and office expenses	<u>5,000</u>	<u>5,000</u>
	<u>\$55,000</u>	<u>\$35,000</u>

Additional expense if school is held at Yellowknife, N.W.T.:

- 1) Commercial air flights for 88 persons from Edmonton
to Yellowknife and return @ \$132..... \$11,616
- 2) Charter flight from Edmonton to Yellowknife and return.. \$7,500

CARLETON UNIVERSITY

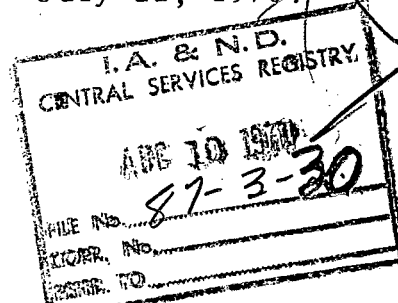
OTTAWA 1, CANADA



SCHOOL OF
PUBLIC ADMINISTRATION

Mr. L.A.C.O. Hunt

July 22, 1970.



Dear Sir:

We are writing to request your cooperation regarding a research study of the impact of the PPB system in the federal government. The study is an independent one supported by a research grant from the Canada Council.

The enclosed questionnaire is a trial questionnaire designed to assess the questionnaire itself, and to obtain a preliminary assessment of the organizational climate and attitudes surrounding the PPB system during its early stages of evolution in the federal government. The present questionnaire is being sent to the four departments that initially launched the PPB system. Next summer a full government-wide survey will be undertaken and the results published.

The questionnaire will not require a great deal of time to fill out. It is designed to be simple and preliminary in nature.

We would like your individual views on the questions asked. Anonymity will be preserved. The responses will be seen only by the undersigned.

A self-addressed, stamped envelope is enclosed. Please send your return to the address indicated by July 31, 1970.

Thank you for your cooperation.

Yours sincerely,

G.B. Doern
Dr. G. Bruce Doern,
Assistant Director, School
of Public Administration.

H.N. Gabor
H.N. Gabor, Assistant
Chairman, Department of
Management Studies, School
of Business, Algonquin College.

*Completed
24 Aug 1970*

P.A. I.A. & N.D.
CENTRAL SERVICES REGISTRY

JUN 18 1970

FILE No. 89-3-30

CORR. No.

REFER. TO

JUN 17 1970

Secretary of State for External Affairs.

Attention: European Division

The Department of Indian Affairs and Northern Development is considering an exchange of research scientists with the Greenland Administration. This has been discussed with the Danish authorities for some time and the advice of the Department of External Affairs has been sought informally on a number of occasions. As the matter is now becoming more definite, I thought I should send you a copy of a letter which I have sent today to Mr. Hesselbjerg, Deputy Minister of the Greenland Administration.

H.B. Robinson

H.B. Robinson,
Deputy Minister.

AJ Kerr/amck

P.A.

Mr. Erik Hesselbjerg,
Deputy Minister,
Ministeriet for Grønland,
Hauersgade 3,
Copenhagen,
Denmark.

JUN 17 1970

I. A. & N. D.	
CENTRAL SERVICES REGISTRY	
JUN 18 1970	
FILE No.	87-3-30
CORR. No.	
REFER. TO	

Dear Mr. Hesselbjerg,

I have read with interest your letter of 16th April to Mr. Kerr about the proposed exchange of research staff between the Greenland Administration and the Department of Indian Affairs and Northern Development. I feel sure that such an arrangement would be mutually beneficial, and I have asked my staff to discuss with your office the detailed arrangements for implementing it.

You will remember that Mr. Schuurman, who it is planned will be the research officer to go to Greenland, made a preliminary visit there last year, and you might be interested in his report, a copy of which I enclose. He was most appreciative of the assistance and advice given to him by your department.

I hope that we will have an opportunity to meet soon as we share so many areas of interest which I look forward to discussing with you.

Yours sincerely,

H.B. Robinson

H.B. Robinson,
Deputy Minister.

AJ KERR/amck



DEPARTEMENTSCHEFEN

Copenhagen, 16 April, 1970.

NR/3/5-10

I. A. & N. D.	
CENTRAL SERVICES REGISTRY	
JUN 16 1970	
FILE No.	87-3-30
CORR. No.	
REFER. TO	D 17

Mr. A. J. Kerr,
Chief of Northern Science Research Group,
Department of Indian Affairs and Northern Development,
Ottawa,
Canada.

Dear Mr. Kerr,

With reference to your previous correspondence with Mr. Bornemann and to your letter of March 18, 1970, concerning exchange of research staff between the Department of Indian Affairs and Northern Development and the Greenland administration, I would like to confirm that I fully agree to your proposal of such an arrangement.

The Governor, Mr. N.O. Christensen, Godthåb, who has been informed of your suggestion, is also very interested in the scheme.

At the moment we are considering from which department we should send a person, since we feel that the administration as well as the health department and the school would benefit from such a study in Canada. Therefore, it will hardly be possible for us to carry out the exchange already in the fall 1970, and I suggest that for our part we wait until next year. This, of course, does not exclude a Canadian official from going to Greenland already this year.

I shall return to the matter when we are able to notify you of the full details of our wishes.

Yours sincerely,

Erik Hesselbjerg
Erik Hesselbjerg
Deputy Minister.



The Honorable the Treasury Board
L'honorable Conseil du Trésor

INDIAN AFFAIRS AND
NORTHERN DEVELOPMENT
Department - Ministère

4/1-6

File - Dossier

T.B. Number - C.T. N°

June 15, 1970

I.A. & N.D.

CENTRAL SERVICES REGISTRY

JUN 14 1970

87-3-30

FILE NO.

VORK

SUBJECT:

PAYMENT OF GRANT

PROPOSAL:

To approve the payment of a grant of \$50,000 to the Canadian Wildlife Service a Branch of this Department.

CHARGEABLE TO:

Funds are available in the 1970-71 estimates of the Northern Development Program, Northern Economic Development, (Northern Science Research), Vote 35.

REMARKS:

1. Provision was made in the 1970-71 Main Estimates of this Department for an amount of \$250,000 for grants for Northern Research and for Northern Scientific Research Expeditions. The amount of \$50,000 has been allocated for the following studies.
2. The Canadian Wildlife Service is investigating, monitoring and conducting research to prevent, reduce, or control environmental degradation, as it relates to wildlife and to ecosystem preservation.

Proposed studies include:

- A. Collecting information and data on critical areas of important wildlife species in the Canadian Arctic and to delineate these areas on maps with accompanying documentation.
- B. Evaluating effects on wildlife populations and their habitats of oil, gas and mining exploration and development activities in the Arctic.

The costs associated with the above and other studies were not included in the Canadian Wildlife Service 1970-71 estimates. Due to the urgency in acquiring this information, a grant of \$50,000 is proposed so that these studies may be conducted this year.

Branch

Signed by

Date signed & Fwd. to T.B.

APPROVED

DIRECTOR

Northern Economic
Development Branch

877
UNDEMI BRARY LOANS

DAFOE LIBRARY

UNIV OF MANITOBA

WPG 19 MAN

I.A. & N.D.	
CENTRAL SERVICES REGISTRY	
SEP 23 1969	
FILE No.	87-3-30
CORR. No.	
REFER. TO	

REQ5526

SEPT 19/69

ILL

J IRVINE

STAFF

DOCS

CANADA DEPT OF INDIAN AFFAIRS AND NORTHERN DEVELOPMENT

NORTHERN SCIECE RESEARCH GROUP

FOODWAYS IN A MUSKEG COMMUNITY BY J J HONIGMANN NCRC-62-1

OTTAWA 1962

U OF M WPG

sent Reg: mail
22/9/69

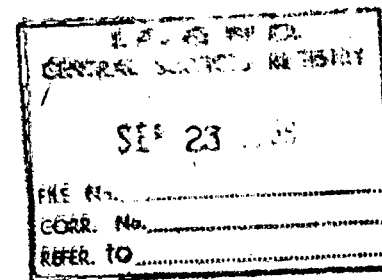
U OF M WPG

INTERLIBRARY LOANS

DAOE LIBRARY

UNIVERSITY OF MANITOBA

WINNIPEG 19 MAN



REQ 5525

SEPT 19/69

ILL

J IRVINE

LBRN

DOCS

CANADA DEPT OF INDIAN AFFAIRS AND NORTHERN DEVELOPMENT

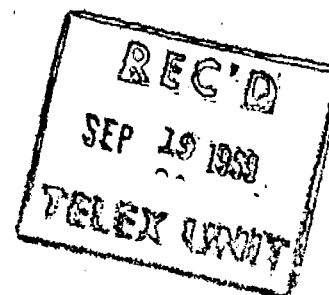
NORTHERN SCIENCE RESEARCH GROUP

AGE AS A FACTOR IN THE SOCIAL ORGANIZATION IN THE HARE INDIAN OF FORT
GOOD HOPE N W T BY JANICE HURLBURT NCRC-62-5

OTTAWA 1962

*Sent
Reg. Mail
22/9/69*

U OF M WPG



OF M WPG

ERLIBRARY LOANS

OE LIBRARY

UNIV MANITOBA

WPG 19MAN

REQ 5529

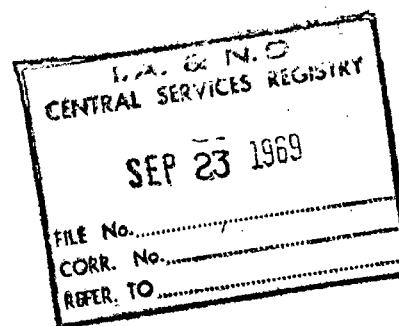
SEPT 19/69

ILL

J IRVINE

STAFF

DOCS



CANADA DEPT OF INDIAN AFFAIRS AND NORTHERN DEVELOPMENT

NORTHERN SCIENCE RESEARCH GROUP

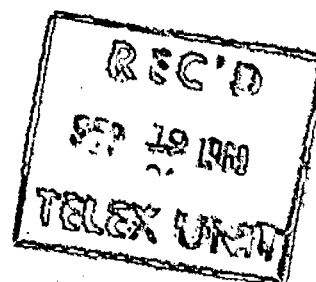
AIR-CUSHION VEHICLES IN THE KNADIAN NORTH

BY P F COOPER JR NCRN-65-3

OTTAWA 1965

U OF M WPG

*Sent Reg. Mail
22/9/69*



•
IAND B OTT

U OF M WPG

INTERLIBRARY LOANS

DAFOE LIBRARY

UNIV OF MANITOBA

WPG 19 MAN

I.A. & N.D.	
CENTRAL SERVICES REGISTRY	
SEP 23 1969	
FILE No.	
CORR. No.	
REFER. TO	

REQ 5527

SPT 19/69

ILL

J IRVINE

LBRN

DOCS

CANADA DEPT OF INDIAN AFFAIRS AND NORTHERN DEVELOPMENT

NORTHERN SCIENCE RESEARCH GROUP

AN EXPLORATORY STUDY OF ETHNIC RELATIONS AT GREAT

WHALE RIVER BY M D JOHNSON NCRC-62-7

OTTAWA 1962

*Rec'd Mail
Reg. 22/9/69*
U OF M WPG

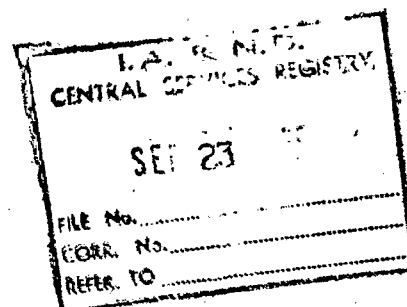
U OF M

INTRLIBRARY LOANS

DAFOE LIBRARY

UNIV OF MANITOBA

WPG 19 MAN



REQ 5524

SEPT 19/69

ILL

J IRVINE

STAFF

DOCS

CANADA DEPT OF INDIAN AFFAIRS AND NORTYRN DEVPT

NORTHERN SCIENCE RESEARCH GROUP

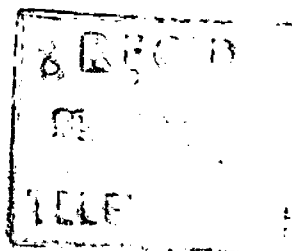
SECOND REPORT ON THE BERING STRAIT DAM

BY M J DUNBAR NCRC-62-6

OTTAWA 1962

U OF M WPG

*sent Reg mail
22/9/69*



ph
24/4/69
BR

T•

CNCPTTEL OTT TB•

IAND OTT

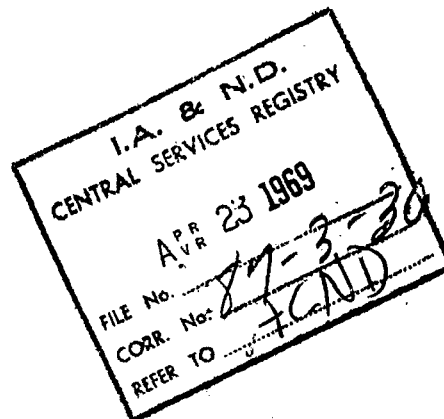
APR 23/69

F R

MR HUBERT SCHUURMAN

C/O GOVERNOR OF GREENLAND

GODTHAAB GREENLAND



L A C O HUNT HAS REQUESTED CLEARANCE FOR UR TRAVEL SONDRESTROM TO
THULE BY U S A F AND THULE TO OTTAWA R C A F EXPECT WILL RECEIVE
CLEARANCE IN DUE COURSE AND WILL ADVISE EARLIEST R C A F FLIGHT
WILL BE MAY 8TH

C L MERRILL ADVISORY COMMITTEE ON NORTHERN DEVELOPMENT

IAND OTT

•

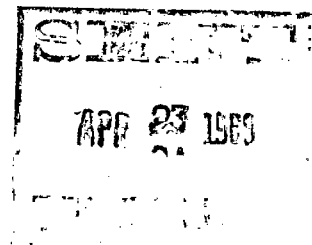
CNCPTTEL OTT TB•X

A TKT

•

CNCPTTEL OTT TB•

IAND OTT





Department of Indian Affairs
and Northern Development

Ministère des Affaires indiennes
et du Nord canadien

MESSAGE FORM

FORMULE DE MESSAGE

TO: A Mr. Hubert Schuurman, c/o Governor of Green- land, Godthaab, Greenland.	FROM: DE Mr. C.L. Merrill, Branch Advisory Committee on Direction Northern Development. Division	Not to be included in Message: A ne pas comprendre dans le message: File No. Dossier n°
---	--	--

Telex Phone No. (if available) Numéro de téléphone telex (si on le sait)	PRIORITY (Check whichever is applicable) For Delivery Within 1 hr. <input type="checkbox"/> De Livraison D'ici 1h <input type="checkbox"/>	Within 3 hrs <input checked="" type="checkbox"/> D'ici 3h <input checked="" type="checkbox"/>	Délai (pointer le délai voulu) By 8:30 A.M. Tomorrow <input type="checkbox"/> Au plus tard à 8h30 demain matin <input type="checkbox"/>
---	--	--	---

PLEASE PRINT PLAINLY OR TYPE MESSAGE BELOW
PRIÈRE D'ÉCRIRE EN MOULÉ OU DE DACTYLOGRAPHIER LE MESSAGE DANS L'ESPACE CI-APRÈS

CODE NO-CODE N°	
Originator's - Envoyeur	Addressee's - Destinataire

L.A.C.O. HUNT HAS REQUESTED CLEARANCE FOR YOUR TRAVEL SØNDRESTROM
TO THULE BY U.S.A.F. AND THULE TO OTTAWA R.C.A.F. EXPECT WILL
RECEIVE CLEARANCE IN DUE COURSE AND WILL ADVISE EARLIEST. R.C.A.F.
FLIGHT WILL BE MAY 8.

If further space is required please use a second page - Si cet espace est insuffisant, prière d'utiliser une deuxième feuille.

The following information must be supplied but will not be sent with the above message.

Prière de fournir les renseignements suivants qui, toutefois, ne feront pas partie du message ci-dessus.

Message Prepared by - Merrill/cbr Rédigé par -	Telephone No.: Numéro de téléphone: 6-4309	Date 23/4/69	Signature of Person Authorizing Message: Signature de la personne autorisant l'envoi du message: <i>C L Merrill</i>
--	--	-----------------	---

pa
24/4/69
BR

I.A. & N.D.	
CENTRAL & NORTHERN REGISTRY	
APR 20 1969	
FILE NO.	87-3-30
CORR. NO.	
REF. TO	

Ottawa 4, April 21, 1969.

Colonel Charles E. Taylor,
Defence Attaché,
U.S. Embassy,
100 Wellington Street,
Ottawa 4, Ontario.

Dear Colonel Taylor:

I wish to refer to my telephone conversation with you last Friday concerning one of our employees, who is presently in Greenland carrying out certain scientific observations on behalf of the Government of Canada, and in particular this Department. He is Mr. Hubert Schuurman, a sociologist on the staff of our Northern Science Research Group.

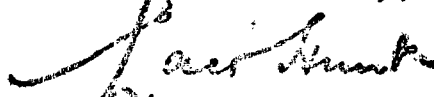
I have made arrangements for him to return to Canada on a Canadian Air Force flight from Thule after May 8th. At present he is in Godthaab and has a Danish permit to proceed to Thule. Apparently, in order to arrive at Thule, he would be obliged to use the U.S.A.F. rotating flight between Søndrestrom Fjord and Thule.

I would be most grateful if permission could be granted for him to use the rotating flight in order that he can make his connections from Thule to Ottawa.

His present address is:

c/o Mr. N.O. Christensen,
Governor of Greenland,
GODTHAAB.

Yours sincerely,



L.A.C.O. Hunt,
Secretary,
Advisory Committee on
Northern Development.

Hunt/cbr

I. A. & N. D.	
CENTRAL SERVICES REGISTRY	
SEP 25 1968	
FILE No.	87-3.30
CORR. No.	
REFER. TO	

Mr. A. J. Kerr,
Chief, Northern Science Research Group

September 12, 1968.

I have the draft of the minutes you prepared and am enclosing the notes I dictated immediately following the meeting which include the naming of a sub-committee.

Would you please combine these two recordings of the meeting into a single document for circulation to members of the committee and collaborate with Dr. Wise in order that the working sub-committee may convene at the earliest possible date.

J. H. GORDON

J. H. Gordon,
Assistant Deputy Minister

Gordon/eml

File Copy

FILED
CENTRAL REGISTRY
FEB 12 1968
FILE NO. 87-3-30
CORR. NO.
REFER. TO

Mr. Gordon
Mr. Mills

February 7, 1968.

Re-organisation of Northern
Co-ordination and Research Centre

At the Executive meeting of January 12, we briefly discussed the re-organization of the Northern Co-ordination and Research Centre into two separate units: a Northern Scientific Research Group and a Northern Co-ordination Division. The former is to remain as an activity of the Northern Program as was the case for NCRC, while the latter is to become a Sub-activity or a Level 2 Responsibility Centre of the Departmental Secretariat.

In view of this change, it will be necessary, for Program Review and Estimates purposes, to apportion the Votes of NCRC as follows:

Votes	NCRC (Northern Program)		"Research" (Northern Program)		"Co-ordination" (Admin. Program)	
	\$	(MY)	\$	(MY)	\$	(MY)
<u>1967-68</u>						
O & M	606,800	(29)	567,300	(26)	39,500	(3)
Capital	10,000		10,000		—	
<u>1968-69</u>						
O & M	674,000	(31)	635,000	(28)	39,000	(3)
Capital	23,000		23,000		—	

- 2 -

As the 1968-69 Budget Inputs have already been forwarded to Central Treasury for monthly Management Report purposes, an amendment will have to be worked out so that the NCRC, O & M budget, reflects the change that has taken place. The Financial and Management Adviser will make the necessary arrangements.

In regard to the Program Review Submissions for 1969-70, the Research Group will have to produce its material by February 16, as scheduled for the former NCRC, while the Co-ordination Division will have to be incorporated into the Departmental Secretariat's material which is to be completed by February 23.

Insofar as the Main Estimates for 1969-70 are concerned, the change will mean new Sub-Votes for the Northern Scientific Research Group to replace the existing Sub-Votes for NCRC, while the Co-ordination Division's Estimates will form part of the Departmental Administration Vote.



E. A. Côté,
Deputy Minister.

MONTSION/ev

c.c. Mr. Armstrong

-- A set of the form for the Program Review Submission of the Northern Co-ordination Division is Attached for completion.



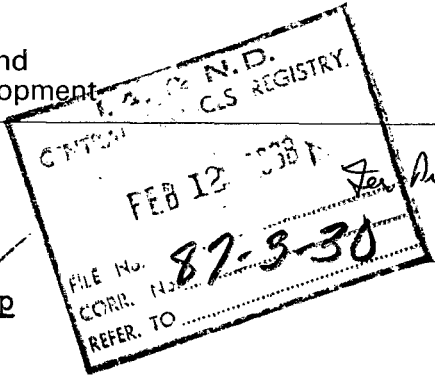
For

Mr. Wells

*Do brief memo DM to Rowley
and Laco Hunt with copies to Mr. Gordon
and Mr. Wells. — A — continue as "Meeting" Northern Prog*

Department of
Indian Affairs and
Northern Development

Ministère des
Affaires indiennes et
du Nord canadien



*Revised - "A" to follow schedule for NCRC
"B" to " Dept of Northern*

date January 31, 1968.
our file/notre dossier
your file/votre dossier

1.2.68

Re-Organization - Northern
Co-ordination and Research Centre

I refer to your note to me on the memorandum hereunder from the Deputy Minister to Messrs. Rowley, Hunt and Armstrong, dated November 28, 1967, with respect to the re-organization of the Northern Co-ordination and Research Centre.

Apart from the physical division of NCRC and the assignment of the staff into the two new organizations, I find the following points that need clarification and policy decisions:

1. Names of the New Organizations

In the memorandum as well as the paper prepared by Mr. Biddiscombe, I find the following names:

- | | |
|---|---|
| <p>(A) // 1. Northern Research Centre</p> <p>2. Northern Scientific Research Group</p> <p>3. Northern Research Group
This morning, I heard another name from people in NCRC, i.e.</p> <p>4. Northern Science Research Group</p> | <p>(B) // 1. Northern Co-ordination Division</p> <p>2. Co-ordination Division</p> |
|---|---|

2. Financial Set-up

The "Research" Group, whatever it will be called, will have as its head, a Northern Scientific Adviser who will report direct to his Assistant Deputy Minister. The "Co-ordination" Division, will have as its head a Chief, Co-ordination Division who will also act as Secretary of ACND. He will report to the Departmental Secretariat. Consequently, his Division will be a Level 2 Responsibility of the Departmental Secretariat in the Administration Program.



1867 | 1967

-2-

A question is to be settled with respect to this split, considering that under the present policy, NCRC has its own Sub-Votes (1) O & M Expenditures (2), Capital Expenditures, under the Northern Program:

The O & M will have to be split, no doubt about that, but not the Capital, and the latest figures I have obtained for Program Review purposes are:

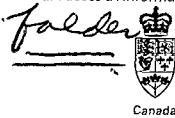
<u>Votes</u>	<u>NCRC</u>	-	<u>Research</u>	<u>Co-Ordination</u>
<u>1967-68</u>				
O & M	606,800		567,300	39,500
Capital	10,000		10,000	-
<u>1968-69</u>				
O & M	674,000		635,000	39,000
Capital	23,000		23,000	-

Although NCRC is divided into two separate organizations, it is obvious that both will still be entirely involved in affairs of the North. Consequently, if the same reasoning is to be applied, the "Research" Group will remain as an Activity of the Northern Program and the "Co-Ordination" Division, even if it reports to the Departmental Secretariat, should also remain as a separate Activity of the Northern Program for Budget purposes. However, it could be that an exception is to be made and the "Co-Ordination" Division is to be considered as a component of the Departmental Secretariat in the "Administration" Program.

A directive would be most appreciated as early as possible as NCRC target date for Program Review completion is February 16th.



R. C. Wills,
Chief, Program Analysis
and Management Accounting.



*ready for discussion stage, after which
Mr. Biddiscombe is prepared to make any further revision.*

Department of
Indian Affairs and
Northern Development

Deputy Minister

Ministère des
Affaires indiennes et
du Nord canadien

Sous-ministre *3.*

Mr. J.H. Gordon

Ottawa 4, January 17, 1968.

our file/notre dossier
your file/votre dossier

date	I. A. & N. D.
CENTRAL SERVICES REGISTRY	
FEB 12 1968	
FILE No.	87-3-30
CORR. No.	
REFER. TO	

Reorganizational Proposal - NCRC

Enclosed please find 10 copies of the Re-organization proposal for the NCRC amended as a result of the comments raised at the Executive Committee Meeting last Friday.

If there is any additional assistance required from me during the implementation phase of the new organization, I will be pleased to do whatever I can in this regard.

B.R. Biddiscombe,
Senior Program Management Evaluator



Deputy Minister of
Indian Affairs, and
Northern Development

Document disclosed under the Access to Information Act
Document divulgué en vertu de la Loi sur l'accès à l'information

Sous-ministre des
Affaires indiennes et
du Nord canadien

TO:

A: *H. Hershman*

Date *Jan 18/68*

☐ Approva
Approuba

☐ May we discuss
Discussion avec nous

☐ Signature

☐ As requested
Selon indications

☐ Comment
Commentaire

☐ Note
Noter

☐ Action
Donner suite

☐ Note and return
Noter et retourner

☐ Direct Reply
Répondre directement

☐ Note and forward to
Noter et faire suivre à

☐ Copy for this office
Copie pour ce bureau

☐ Preparation of reply by
Réponse d'ici le

☐ Information

☐

*I have obtained this Book or Org
from B. Addison Co. IT is not
official yet but considering it
99.9% official what are the
questions we need answers to?*



000288



M. Wells

Department of
Indian Affairs and
Northern Development

*I believe Mr. Richardson
is working on this. Special
instructions will be needed
for Program Review
A new Activity?*

Ministère des
Affaires indiennes et
du Nord canadien

CONFIDENTIAL

I.A. & N.D.
CENTRAL SERVICES REGISTRY

FEB 12 1968

FILE NO. **87-3-30**
CORR. N.
REFER. TO

Mr. G. W. Rowley
Mr. L.A.C.O. Hunt
Mr. Evan Armstrong ✓

Ottawa 4, November 28, 1967.

our file/notre dossier
your file/votre dossier
date

Northern Co-ordination and Research Centre

The department must prepare itself for a major change of role and responsibility in northern Canada as a result of a number of interlocking developments. The most important of these is the transfer of the seat of government of the Northwest Territories to Yellowknife and the gradual transfer of responsibility for the administration of programs which are now being carried out by the Northern Administration Branch. Concurrently there have been major changes in the level of economic activity, in the development of communities and their infrastructures and a whole new range of problems affecting the future economic and social welfare of the Indian and Eskimo peoples who represent 60% of the Northwest Territories population. Major changes are also under way with respect to the Yukon.

In the next ten years we can expect to see the role of the federal government in the Northwest Territories reduced in some traditional areas and greatly expanded in others. The responsibilities assigned to the Northern Co-ordination and Research Centre will be of critical importance. It will not be possible for this organization to meet the demands in both areas for which it is now responsible.

As a first step and with effect January 1, 1968, therefore, the Northern Co-ordination and Research Centre, as it is now organized, will cease to exist and its functions and responsibilities will be assumed by two new organizational entities, viz., the Northern Research Centre and the Northern Co-ordination Division. The latter office will be responsible for the duties of secretariat to the Advisory Committee on Northern Development.

Mr. Graham Rowley will be responsible for the duties assigned to the Northern Research Centre; Mr. L.A.C.O. Hunt will assume full responsibility for the functions and duties of Northern Co-ordination.

Mr. Evan Armstrong will be responsible for assigning an official to develop and to present to Mr. Gordon on my behalf specific proposals with respect to the

.. 2

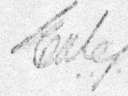


1867 | 1967

000289

- 2 -

organization, duties, responsibilities of each of the new units with provision for the assignment of appropriated funds and existing staff and space resources. Responsibility for any common administrative services will be assumed by the Northern Co-ordination Division.



E. A. Côté,
Deputy Minister

Phy
JML

I. A. & N. D. CENTRAL SERVICES REGISTRY	CONFIDENTIAL
NOV 29 1967	
FILE No. 82-3-30	
CORR. No.	
REFER. TO	

Mr. G. W. Rowley
Mr. L.A.C.O. Hunt
Mr. Evan Armstrong

Ottawa 4, November 28, 1967.

Northern Co-ordination and Research Centre

The department must prepare itself for a major change of role and responsibility in northern Canada as a result of a number of interlocking developments. The most important of these is the transfer of the seat of government of the Northwest Territories to Yellowknife and the gradual transfer of responsibility for the administration of programs which are now being carried out by the Northern Administration Branch. Concurrently there have been major changes in the level of economic activity, in the development of communities and their infrastructures and a whole new range of problems affecting the future economic and social welfare of the Indian and Eskimo peoples who represent 60% of the Northwest Territories population. Major changes are also under way with respect to the Yukon.

In the next ten years we can expect to see the role of the federal government in the Northwest Territories reduced in some traditional areas and greatly expanded in others. The responsibilities assigned to the Northern Co-ordination and Research Centre will be of critical importance. It will not be possible for this organization to meet the demands in both areas for which it is now responsible.

As a first step and with effect January 1, 1968, therefore, the Northern Co-ordination and Research Centre, as it is now organized, will cease to exist and its functions and responsibilities will be assumed by two new organizational entities, viz., the Northern Research Centre and the Northern Co-ordination Division. The latter office will be responsible for the duties of secretariat to the Advisory Committee on Northern Development.

Mr. Graham Rowley will be responsible for the duties assigned to the Northern Research Centre; Mr. L.A.C.O. Hunt will assume full responsibility for the functions and duties of Northern Co-ordination.

Mr. Evan Armstrong will be responsible for assigning an official to develop and to present to Mr. Gordon on my behalf specific proposals with respect to the

- 2 -

organization, duties, responsibilities of each of the new units with provision for the assignment of appropriated funds and existing staff and space resources. Responsibility for any common administrative services will be assumed by the Northern Co-ordination Division.



E. A. Côté,
Deputy Minister

NA 8-1988
 COMMUNICATIONS
 REGISTRY SERVICE
 REFER TO 87-3-30
 MAR 30 1987
 FILE No.
 TO

Rec'd & disclosed under the Access to Information Act
 Réç et divulgué en vertu de la Loi sur l'accès à l'information

LA

NORTHERN CO-ORDINATION AND RESEARCH CENTRE

1. Purpose of Responsibility Centre

Northern Co-ordination and Research has two areas of distinct responsibility.

(1) The Advisory Committee on Northern Development, and its sub-committees on: Construction, Telecommunications, Scientific Research, Grants, Transportation and Ground Effect Machines. (2) Northern Research including the administration of the Inuvik Laboratory. In addition the Centre represents the Department on a number of interdepartmental committees, notably geographical names, air surveys, ~~government~~ Arctic weather stations etc.

Joint Canada/US

With the increase in local autonomy for both the Yukon and Northwest Territories, the latter as a result of the recommendations of the Carrothers report, there is a greater emphasis on co-ordination. The Commissioners of both Territories are being encouraged and assisted by the Department to exercise in the name of the Minister the co-ordinating role assigned to the Minister by statutory authority. It is reasonable to suppose that as the operational function of the Department moves to the field under the aegis of the Commissioner, and the Commissioner as staff is available, assumes those functions applicable to the Territories under the provisions of the British North America Act, the degree of co-ordination among other Federal departments will increase. The Co-ordinating Centre therefore has an increasingly important role, in the matter of co-ordination by bringing together at A.C.N.D. meetings those matters which pertain and are common to the Federal Departments operating in the northern Territories, where greater efficiency and greater savings can be obtained by pooling certain services, having common regulations and administrative practices.

The current programme involves three persons; but in the development of the various co-ordinating functions, this aspect of N.C.R.C. could well improve its operations by the addition of one employee at the technical officer level in 1968-9, and one in the programme for 1969-70. A corresponding increase in travel allotments will also be required as closer liaison between Ottawa and the field to carry through follow-up programmes as a result of A.C.N.D. decisions.

Co-ordination to be successful must have up to date information available to it and at the same time disseminate the information to those in the field. It is this important aspect of collection and dissemination which will require additional employees in the years to come.

	P.Y.	C.Y.	N.Y.	NY+1	NY + 2 + 3 + 4
Vote A.O. and M.	32,410 39,520	32,410 39,520	40,410 47,520	47,900 55,000	47,900 55,000
Capital	NIL	NIL	NIL	NIL	NIL
Travel and Removal	2,000	2,000	2,500	3,500	3,500
Materials and Supplies	5,100	5,100	?	?	?

- 2 -

? The amount in this code will depend on the future activities of Hovercraft and related development including S.T.O.L. and V.T.O.L.

Submitted by,

L.A.C.O. Hunt.

Copy sent to [unclear]
for M. J. Lotz

P.A.
R.H.

State University of New York at Binghamton

BINGHAMTON, NEW YORK 13901

HARPUR COLLEGE

THE GRADUATE SCHOOL

November 8, 1965

DIVISION OF SOCIAL SCIENCES
DEPARTMENT OF GEOGRAPHY

N.A. & N.R. COMMUNICATIONS & REGISTRY SERVICE	
REFER TO	D. M.
NOV 12 1965	
FILE NO.	87-3-30
CHGD. TO	

Mr. E. A. Côté
Deputy Minister
Department of Northern Affairs and National Resources
Centennial Towers Building
Ottawa, Ontario,
Canada

Dear Mr. Côté:

I would like to take this opportunity on behalf of the students and myself to express our sincere 'thank you' for the privilege of meeting and talking with you while we were in Ottawa. The time you took from a very busy schedule was certainly appreciated by us, but more important was your willingness to answer our questions in a very open manner. All of the students came away with a feeling for the complexity of your job and with a deeper understanding of the government's role in culture change among the Eskimo of Canada.

The students were more enthusiastic than I have ever seen them, and from the nature of the discussion after we arrived back on the campus, I realized how seriously they took the talk. Our trip included lectures by William Irving and David Damus at the National Museum, by Frank Vallee at Carleton University and, of course, we were also privileged to hear from James Lotz at the Research and Coordination Centre.

I am most fortunate to be able to teach a course on the Eskimo here at Harpur College. I have spent from four to eight months of every year among the Eskimo for the last four years and I am planning to return to the Hudson Straits area for a year's stay in order to continue my study of human ecology. The Department of Northern Affairs has supported my research for two years, and I have enjoyed a fine working relationship with many members of the staff. I would like, however, to single out Jim Lotz. His enthusiasm for the role of the Research and Coordination Centre cannot help but inspire all who work with him.

Once again, thank you for enabling the students to discuss the problems of Northern development with you. I am sure that most of them left Binghamton hoping that the various talks would not interfere with their having a good time in Ottawa. Thanks to you and the rest of the speakers, however, the part of the trip that they thought was to be endured became the part most pleasantly remembered.

Sincerely,

William B. Kemp

William B. Kemp

WBK/glr

MR. COPE

Ottawa 4, 29 September 1965.

M. Rowley

6.

P.A.

NA & NR COMMUNICATIONS & REGISTRY SERVICE
REFER TO
SEP 30 1965
FILE No. <u>82-3-30</u>
CHGD. TO

Students from Harpur College

Professor William Kemp of Harpur College, Binghamton, N.Y., who worked for MCRC on contract, is bringing ten of his students in social anthropology to Ottawa on Thursday, September 30.

He has asked the Centre to talk to them on Thursday afternoon on the government's role in northern development and our anthropological work.

Would you like to meet Professor Kemp and his students (they would of course enjoy meeting you). If so, I will arrange with Miss McKim to bring them in to see you at a suitable time.

Original Signed by
G. W. ROWLEY

G.W.R.

*Mr. Polley
Co-ord. Cttee at
2:00*

*Students to
come at 2:30*

yes

MINISTERE DE L'INTERIEUR
NORTHWEST TERRITORIES & NATIONAL
INDIAN AFFAIRS
TO
DEC 15 1964
87-3-30

ply
amh
11/12/64

Mr. Rowley

OTTAWA, December 8, 1964.

I would like to confirm some of the main points we discussed today in connection with the proposals for reorganization and redirection of the N.C.R.C., related to the paper prepared by Vic Valentine.

We recognized that the paper as it now stands does not give appropriate emphasis nor sufficient details in respect of the function of coordination of government activities in the north. This section of the paper needs to be expanded to include an indication of the way in which the responsibility for coordination, which is vested in our Minister, will be discharged to better advantage than in the past. For emphasis, I think the section should include reference to the savings that can be achieved by the progressive elimination of overlapping and duplication amongst government departments in operating in the northern territory.

You agreed to review the composition and terms of reference for the two ministerial advisory councils. We noted, in the case of the human scientists, the difficulty of selecting appropriate representatives from amongst the universities and that the selection of social scientists from government departments raises the problem of advice to the Minister by civil servants from other departments. We reviewed the possibility of another kind of advisory council or framework which would bring together persons with responsibilities for programs in the same general field. Here we mentioned such agencies as Indian Affairs Branch, ARDA, the National Coordinator of Rehabilitation, the provincial governments, etc.

We agreed that more emphasis would have to be given to the functions of research in the Introduction. Canada has the opportunity, through advanced research, not only to come to grips with domestic problems, but to make a real contribution on an international scale, since the problems we face are common to those of all advanced countries.

It would also seem that a proper identification of the constitutional responsibility assigned to the Canadian Government under the British North America Act. "for Indians and lands reserved for Indians" implies a responsibility upon the federal government to offer leadership in advanced research activity and to endeavour through this means to provide assistance and guidance to the provinces and voluntary agencies which are active in this field.

- 2 -

There is also an urgent and growing need for a central training agency which is directed toward the preparation and training of teachers, nurses, doctors, administrators, social workers and others who are involved in extending programs to native peoples generally. Each of the agencies in this field is operating its own training program and while there will remain a continuing need for in-service training to meet the particular needs of individual services, a very great deal could be done in providing general courses, instruction and background generally applicable in all these areas.

We agreed that Division status for the administrative function, in what will be a very small unit, is not appropriate. You indicated you would speak to Mr. Bishop in the light of the volume and pattern in other sectors of the department in order to establish an appropriate title for this unit which I suggest should not be more than a section.

With regard to the outline of the program itself, I find it still much too diffuse and vague. The door seemed wide open for a continuation of much the same kind of general research as had been carried out in the past. The only refinement seemed to be the identification of the Mackenzie area, which in itself is an enormous area.

A fact we must accommodate is the limited resources of staff and money presently available. If we are going to use these effectively we must concentrate our forces. The list of potential studies set out in the outline would, I am sure, engage a staff many times our reasonable expectation for years. What we need is a program that can be accomplished.

We discussed the possibility of locating this study within the confines of the Delta, and relating it specifically to possibly four communities. The Delta has a sufficient range of circumstances (in terms of economy, the opportunities of a rich hinterland largely unexploited, the existence of a very large educational institution, the mixture of racial groups and in many other of its characteristics) to offer an effective area of study within limited geographic confines.

A large number of possibilities exist. The study could concentrate upon (a) the development of an effective form of community organization within the different types of communities represented; (b) the importance, the opportunities and the kind of development which might be necessary in order to enable the Eskimos and Indians to achieve a degree of economic independence to enable them to effectively determine their own priorities and to achieve a higher standard of living through their own efforts provide another fertile field for investigation; (c) the possibility of making grants to such community organizations to enable them to function beyond the capacity of locally raised revenue is another facet of the same problem; (d) ways and means of dealing with the problems of a 3-tier social structure actually based on economic factors but which has consequential results indistinguishable from racial segregation; (e) the potential of this region for providing a satisfactory way of life for the people resident in it and exploration of alternatives is yet another; (f) the need for a proper means of accomplishing an effective program of adult education could be included within the confines of community organization development.

... 3 ...

- 3 -

Also within this general study could be included ways and means of bringing the Eskimos and Indians into the administration in training positions which would enable them to play an effective part in the determination of policies and in the operation of programs which are so vital for their future.

These are but a few of the things which might be considered and which could be related directly to representative groups of communities in the area. We agreed also that we should make clear that the project would build upon the relevant studies which have been undertaken in the past. Having determined the scope of this study we should then provide as an appendix the reports of surveys and studies already made which could serve this purpose.

Another point I think is the need to have this research so oriented as to reduce the time between the study and implementation to a minimum. In other words, as sound proposals emerge during the course of the study, these can be implemented on a trial basis with suitable controls to enable sound judgements to be made as to their practicability. All this spells out the need for coordination at the field level and the active participation, not only of the Northern Administration Branch officials, but of the natives and other persons in the areas who can contribute and who should be kept fully informed of the purpose, objectives and progress of the study. In other words, I think in terms not of a traditional study in isolation; the production of massive reports and the unavoidable prolonged delays between the production of the report and its implementation. I am thinking rather of a research action project using the services of practical people on the ground, in combination with the talents, skills and special training of the social scientists, all directed toward the solution of some of the problems which have consistently eluded solution in the past.

I think the only other point I can recall from our discussion is that in presenting the paper at this stage we would make clear that the proposals are subject to review and critical analysis by the Northern Administration Branch before final decisions are made.

We need to have a coherent and sharply drawn paper as soon as possible. Our Estimates are up for review a week from today and our proposals are extremely vulnerable if we are not in a position to put our proposals forward forcefully and explicitly.

J. H. GORDON

J.H. Gordon,
Assistant Deputy Minister.

Mr. Rowley to see

lt.

Ottawa 4, November 16, 1964.

MR. CARTER

87-3-30

Policy Directive No. 62

Neither the Northern Co-ordination and Research Centre nor the Secretariat of the Advisory Committee on Northern Development levies fees or charges of any kind for any purpose.

Consequently the report requested in Policy Directive No. 62 for these offices is a "Nil" one.

V.F. Valentine,
Acting Secretary,
A.C.N.D.

To: A: MR. ROWLEY

Date 13/11/64

For:
Pour:

☐ Approval
Approbation

☐ Signature

☐ Comment
Commentaire

☐ Action
Donner suite

☐ Direct Reply
Répondre directement

☐ Copy for this office
Copie pour ce bureau

☐ Preparation of reply by
Réponse d'ici le

☐ May we discuss
Discussion avec nous

☐ As requested
Selon indications

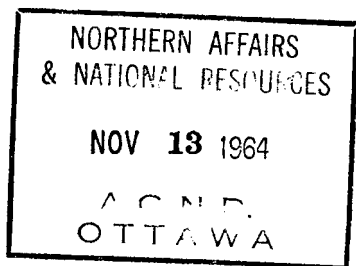
☐ Note
Noter

☐ Note and return
Noter et retourner

☐ Note and forward to—
Noter et faire suivre à

☒ Information

☐



John E. Carter

000301

November 2, 1964.

POLICY DIRECTIVE NO. 62

MAIN SUBJECT COVERED: Fees and charges fixed by statutes or regulations.

RELATED SUBJECT: Nil

RELATED POLICY DIRECTIVE: Nil

- REFERENCES:
- a) Pages 112-3, Volume 1, The Royal Commission on Government Organization.
 - b) Pages VII 16-20, Departmental Report - "Financial Management Systems - June 1964".

INTRODUCTION

The recommendation of the Royal Commission on Government Organization, dealing with the review of fees and charges fixed by statutes or regulations, has been approved in principle by the Cabinet as follows:

"All scales of fees and charges which are fixed by either statutes or regulations to be periodically reviewed to the end that revenues and expenditures be (more closely) related (unless there is a particular reason, in a given instance, for not doing so)".

The recent Management Improvement Study recommended that:

"Expenditures and revenue common to an operation should be related in the management reporting structure".

It will be recognized that these two recommendations are closely associated. Implementation of the recommendation arising from the Management Improvement Study will facilitate the continuing review and analysis called for by the Glassco recommendation which has been approved by the Cabinet. However, it is to be expected it will be two to three years before the proposed management reporting system begins to produce the kind of information that will be helpful. In the meantime, a start must be made towards implementation of the Cabinet's decision. A good deal of the information required to carry out the review envisioned by the Glassco recommendation is now available but it has not been compiled in a systematic manner.

PURPOSE

The purpose of this Policy Directive is to establish a systematic approach

- a) for the review of revenues derived by fees and charges which are fixed by statutes and regulations and
- b) for determining the relationship, if any, such revenues should bear to expenditures.

- 2 -

APPROACH

The first step will be to categorize fees and charges in order to identify those in respect of which there should be a cost revenue relationship.

The second step will be to determine in regard to the latter group what the cost revenue relationship should be.

The third step will be to revise the fees and charges in accordance with the conclusions reached in Step 2.

The fourth and final step will be to establish a system whereby the cost revenue relationships previously established are subjected to continuing measurement, analysis and revision.

This Directive deals primarily with Step 1, namely the categorization of fees and charges in order to determine those in respect of which a cost revenue relationship should be established. At the same time, this process will aid in assessing the size and complexity of the problem and thus assist in the development of an appropriate course to follow in tackling Step 2. By focussing attention on the problem, it may also help to ensure that appropriate provision is made in the financial and management reporting systems which will be developed in the months ahead.

CATEGORIES

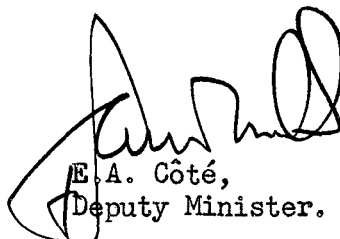
Generally speaking, all fees and charges will fall into one of the following categories:

- a) Services of a regulatory nature in respect of which somewhat arbitrary fees have been established e.g. building permits, inspections, fire wood and gravel permits, hunting licence etc....
- b) Activities which are carried on as a matter of national policy and in the interest of the public as a whole, but in respect of which the costs rise above a minimum level in direct relationship to the number of users (or demand). For example, the National Parks have been set aside for preservation and maintenance as a national policy and in the interest of the public at large. However, the general cost of maintaining the parks rises in accordance with the number of visitors. Consideration must be given to the extent to which the users (visitors) should be expected to contribute towards the cost attributable to demand.
- c) Services of a commercial nature, which can generally be associated with very specific and tangible activities. For example, the provision of some form of public utility, the need for which does not arise from a governmental requirement, campgrounds, bath-houses ... might be considered to be in this category.

To facilitate a preliminary review of the problem

1. The attached form is to be completed in respect of all fees and charges levied under the authority of a statute or a regulation.
2. The enumeration of fees and charges for each different statute or regulation is to be commenced on a separate sheet.

In recognition of the heavy workload which generally prevails throughout the Department, the deadline for submission of this material is February 26, 1965.


E.A. Côté,
Deputy Minister.

FEES AND CHARGES FIXED BY REGULATION OR STATUTE

Name of Branch:

Name of Statute and/or Regulation:

Activity or Service <u>Rendered</u>	<u>Fee</u>	Approx.No. Annual <u>Transactions</u>	Approx. Annual <u>Revenue</u>	(1) Annual Expen- <u>diture</u>	(2) Suggested <u>Category</u>	<u>Comments</u>
---	------------	---	-------------------------------------	---------------------------------------	----------------------------------	-----------------

(1) It will frequently be impossible to relate expenditures to specific fees but in some instances, it will be possible to relate the total revenue from a whole variety of fees to total expenditures. In these circumstances, total expenditures should be shown. Approximate annual total revenue should always be shown.

(2) State in your opinion whether the fee or charge falls in Category (a), (b) or (c) as set out in Policy Directive No. ____.

Rowley/ab

File ✓

Diary

Pa
200
ab

87-3-30

MR. GORDON

Ottawa 4, 2 October, 1964.

Northern Co-ordination and Research

I said I would outline to you the position of the Northern Co-ordination and Research Centre within northern co-ordination and research.

When I was asked to join the Department it was to be responsible for the Advisory Committee on Northern Development and for the inter-departmental co-ordination of northern matters. My position was established as Secretary and Co-ordinator, Advisory Committee on Northern Development. After I had been here for some time the department's name was changed from Resources and Development to Northern Affairs and National Resources. At that time the Minister was given the new responsibility of fostering northern research, and I was asked to organize and supervise this. I undertook to do so on the understanding that the department was planning to enter seriously into the field of research. It was agreed that there would be a scientific element to be known as the Northern Research Centre which would report through me. Later I found that, without reference to me and some where in the administrative channels, the letter to the Treasury Board setting this up was changed and the name of the organization given as the Northern Research Co-ordination Centre, a title which did not reflect its functions. At the same time, and again without my being informed, my civil service position name was changed to Chief, the Northern Research Co-ordination Centre, a title which did not reflect either my position or my responsibilities. I pointed this out and explained that the Chief of the Centre was Mr. Valentine and that its responsibilities were both research and co-ordination - not simply the co-ordination of research. The Deputy Minister agreed; the name of the unit was changed to the Northern Co-ordination and Research Centre, and Mr. Valentine, with the approval of the Deputy Minister, has for some years had the title of Chief of the N.C.R.C. However, the civil service position has never been rectified though the Commission has been written to about this on more than one occasion.

Original Signed by

G. W. ROWLEY

G.W.R.

cc: Mr. Valentine.

000305

DEPUTY MINISTER
NORTHERN AFFAIRS & NATIONAL
RESOURCES

Rowley/ab

File ✓

Diary

REFER TO

APR 28 1964

FILE NO. 87-3-30

CHGD. TO

Ottawa 2, 28 April, 1964

MR. GORDON

You asked for a list of the sort of things we might discuss tomorrow morning. I suggest the following -

1. The Department's Act and what it means so far as research is concerned.
2. The inadequate numbers of professional and support staff in the NCRC.
3. The problem of publishing and distributing the NCRC's report series.
4. The problem of collecting statistical and other data from files, records, census material, etc.
5. The need for certain specialists.
6. The method of recruiting scientists for projects and in particular the unsatisfactory nature of employment of graduate students and other university personnel under contract, rather than as seasonal (normally summer) employees.
7. The position of scientific agencies in a department with predominantly administrative interests.
8. Reorganization of the NCRC and other departmental research agencies.
9. Departmental libraries.
10. Formulation of specific departmental research requirements, and arrangements for carrying out the resulting projects including monitoring of progress.

Original Signed by
G. W. ROWLEY
G.W.R.

cc: Mr. Valentine.

000306

**Department of Northern Affairs and
National Resources**

OFFICE OF THE DEPUTY MINISTER

TO: *Mr Kennedy* DATE *2 Nov*

FOR: *Signature and return*

PREPARATION OF REPLY	DISCUSSION WITH UNDERSIGNED
ACTION	MAY WE DISCUSS AT YOUR CONVENIENCE
COMMENT	DIRECT REPLY
APPROVAL	DIRECT REPLY, COPY TO THIS OFFICE
INFORMATION	NOTE AND FILE
SIGNATURE	NOTE AND RETURN
TRANSLATION	AS REQUESTED

This is another small contract for proof-reading services required in the publishing of NCRC reports. The amount will almost wipe out our 1963-64 funds in this allotment.

Shapir 000307

→ NCRC



CANADA

Department
of Northern Affairs
and National Resources Deputy Minister

COPY FOR: Mr. Rowley

Ministère
du Nord canadien et
des Ressources nationales Sous-ministre

DEPUTY MINISTER
NORTHERN AFFAIRS & NATIONAL
RESOURCES

REFER TO

MAR 16 1964

FILE NO. 87-3-30

our file / notre dossier

your file / votre dossier

Ottawa 4, March 12, 1964.

W.J. Strong, Esq.,
9 Woodlawn Avenue,
Ottawa 1, Ontario.

Dear Mr. Strong:

I have been authorized to enter into a contract with you in the amount of ninety-six dollars (\$96.00) to assist you in providing professional editorial assistance in connection with proofreading and checking in preparation for publication of "The Dawson Area" by J.R. Lutz.

This letter will serve in lieu of a formal contract. The amount of \$96.00 will be paid upon receipt of the corrected copy of the above and completion of this contract. If you agree to the above terms, would you please sign both the original and one copy of this letter as indicated and return them to the Northern Co-ordination and Research Centre. The additional copy is for your records.

Yours sincerely,

G.H. Rowley
G.H. Rowley,
Secretary,
Advisory Committee on
Northern Development.

I agree to the terms outlined above

W.J. Strong

Date

Original & 2 copies returned to Mr. Shapiro